# Report of the Task Force on the Status and Future of Doctoral Education in Journalism and Mass Communication

September 11, 2006

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# 1. Introduction

The Task Force on the Status and Future of Ph.D. Education in Journalism and Mass Communication (JMC) was assembled by former AEJMC President Theodore Glasser and charged with identifying and analyzing issues that will influence future generations of our peers in mass communication scholarship and education.

Seventeen scholar-teachers representing a broad cross-section of AEJMC-affiliated programs worked on this project, which resulted in two presentations at the AEJMC national convention, in 2004 and 2005, and now, this final report.

The Task Force was organized in a decentralized fashion, with three separate committees focusing on different dimensions of the overall charge. The first committee, led by Dan and Mary Alice Shaver, conducted a survey of AEJMC-affiliated doctoral programs with the goal of providing a snapshot of current JMC doctoral programs. The second committee, led by Charles Self, explored implications of a new development for our field: inclusion in prestigious National Research Council (NRC) rankings. A third committee, led by Gerald Kosicki, developed an agenda for AEJMC to follow in promoting JMC doctoral education. In addition to these reports, two other documents were solicited for inclusion in this report: (1) an excerpt from a report on doctoral education issued by the University of Minnesota School of Journalism and Mass Communication; and (2) an annotated bibliography of resources related to trends and issues in doctoral education, compiled by Lucinda Davenport of Michigan State University.

The result of this multi-year effort is a snapshot of the present, articulations of the need to change in the future, and resources available for the transition that awaits.

# 2. <u>The Changing Landscape of Doctoral Education in</u> <u>Journalism and Mass Communication (JMC)</u>

#### Charles T. Salmon

As is the case for many industries in the United States in the early part of the 21<sup>st</sup> century, state-supported higher education is in the midst of several concurrent and profound trends that are fundamentally altering our mission and future. At the same time, the field of communications is undergoing rapid intellectual changes that are redefining our core identity.

The confluence of these two streams of change should be of great interest and concern to members of AEJMC, for they will have significant influence over the future of the JMC academy and the manner in which our body of knowledge and academic values are transmitted from this academic generation to the next.

#### Selected Trends in Higher Education

Throughout the country, public universities are absorbing a larger percentage of the cost of higher education, a trend that is escalating pressure on colleges, departments and individual faculty members to both increase revenue and reduce costs. This is not to say that all states are disinvesting from higher education, but rather that costs of higher education are increasing at a faster rate than most state subsidies. In some extreme cases, "public" universities are finding it necessary to fund upwards of 90% of the cost of their operations on their own, signaling a *de facto* privatization of heretofore public institutions. These financial pressures and trends are nothing new to private universities, which, for many years, have had to be creative in generating their own resources in order to survive. But public universities, which constitute the vast majority of AEJMC-affiliated institutions, are now experiencing similar financial pressures. Furthermore, their legacy makes the situation all the more complicated as they attempt to balance longstanding "public" expectations with contemporary realities and private-sector mentalities. This has resulted in efforts to raise endowments, secure extramural funding, deploy innovative technology-based teaching, and alter faculty composition as means of compensating for the growing cost-revenue imbalance.

The new paradigm for less state support of higher education is pushing more universities into the billion-dollar club of capital campaigns. UCLA, UC-Berkeley, the University of Michigan and the University of Virginia were charter members of this club, which has now expanded to a broader circle of universities seeking to build significant endowments as a means of ensuring long-term financial viability. But this paradigm is prodding universities in other new directions as well, and implicitly shaping the nature and role of the university faculty member of the future.

In most research-intensive universities, faculty members are being "encouraged" to seek external funding for their scholarly work. The need to attract grants has long been familiar to faculty members in the natural sciences, medicine and engineering, but it is now expanding to other areas of the university community. In schools of public health, which are similar to JMC

programs in that they hybridize pre-professional education and academic scholarship, faculty members are routinely expected to cover at least half of their salaries through grants. Although this stringent expectation has not yet diffused to JMC programs, it is safe to say that faculty members who attract external funding will and do have an advantage over those who do not. Further, grant activity is increasingly becoming an indicator of research quality and productivity. The awarding of a grant is tacit recognition that a scholar is working in an important area and that she or he is sufficiently qualified theoretically and methodologically to be rewarded with funding, both of which are implicit dimensions of research quality. Universities now offer more faculty development seminars and graduate courses to cultivate grant-writing skills and encourage collaborations with traditional grant-getting disciplines. So while refereed publications are still central to the research mission of any research-intensive university, the importance of grants—for scholarship and outreach—is clearly on the rise.

The emergence of distance education technologies is also creating the potential for new academic revenue streams (though profit margins appear small, for the most part, at this point in time, for traditional universities that merely dabble in this area). These technologies are changing the way in which education is being marketed and delivered, and changing the skill set required for future generations of university teachers. Faculty members in both online and brick-and-mortar institutions ultimately will be expected to play a major role in developing and staffing new genres of educational experiences, many of which will likely be highly interactive and unlike classes that they, themselves, may have taken as students.

At the same time, the rise of distance education technologies also creates new sources of competition for administrators and faculty members at traditional universities. Wholly online universities tend to be more convenient, entrepreneurial and market-oriented than their brick-and-mortar counterparts. They cater to segments of non-traditional students and divert tuition dollars from traditional public universities in the process, thereby exacerbating financial pressures.

While many universities have responded to new financial challenges by seeking to increase revenue, all have attempted to reduce costs. One of the more common institutional responses to rising costs is to decrease the number of tenure-stream faculty on campus. a practice that has become disturbingly prevalent across the country over the past two decades. Individual programs here and there may experience increases—sometimes dramatic—in faculty complement, but at the aggregate level, across universities and disciplines, the downward industry trend is unambiguous. Commitments to tenure-stream faculty reduce a university's financial flexibility in times of fiscal duress. This is particularly important given the exponentially large increases in the cost of healthcare and the corresponding rise in costs of medical benefits to tenure-stream faculty members. In contrast, non-tenure-stream faculty members provide universities with greater flexibility and often have lower salaries and fewer benefits. The national increase in employment of non-tenure-stream faculty has several implications for our field. First, JMC faculties may become more bifurcated, composed of the research heavy tenure-stream professors and teaching heavy non-tenure-stream instructors, a result that could have disturbing consequences for morale and sense of community in an academic unit. Second, because the decline in hiring of tenure-stream faculty members is occurring as expectations for grant revenue are increasing; more will be expected of fewer.

As administrators are scrambling for more resources and looking for ways to cut costs, most universities are seeking greater accountability for public dollars allocated and spent. Throughout the country, provosts are focusing on outcome assessments and measurable objectives as tools for increasing the efficiency of the shrinking resources they control. Measures of academic quality will become even more important to monitor as economic trends continue to influence faculty responsibilities and composition.

Communication programs rarely are ranked in such standard guides as US News and World Report, unlike our counterparts in business, education and engineering. This situation is considered undesirable by some, who believe that more standardized external rankings could lead to additional visibility and resources, but desirable by others, who either view such exercises with methodological skepticism or simply do not wish to be judged by others. The area of JMC education has been insulated somewhat in the past by claims that its quasiprofessional mission should not be gauged by traditional academic metrics. However, with the inclusion of the field of communications in rankings by the National Research Council (NRC), a layer of this insulation will be peeled away, and for better or for worse, communications programs will be scrutinized for their research productivity as will programs in psychology, chemistry and economics.

All of these trends are occurring and questions surfacing as three other powerful trends are buffeting universities as well.

- First, global competition for doctoral students is increasing, particularly in the wake of 9/11 changes in immigration policies and requirements for student visas. Certainly, the United States is still a desirable destination for international students seeking high-quality education; however, it is becoming less attractive with every processing delay and every layer of red tape added to student applications. As well, other countries, particularly in Europe and Asia, are developing viable programs that rival the quality of traditional American academic powerhouses.
- Second, university administrators are directing considerable effort and attention to promoting interdisciplinary scholarship and smashing the comfortable, yet provincial, academic silos of the past. Some federal agencies now require interdisciplinary proposals, a development that is accelerating this trend.
- Third, skyrocketing rates of tuition at traditional public and private universities are reducing access to higher education at a time in which cultural diversity is increasing at a rapid rate, university faculties are experiencing a need to become more diverse, and college degrees are becoming more important than ever before as a means of entry into the workforce. This signals a pressing need for stewards of higher education to act decisively at all levels of the university to enhance diversity in meaningful ways.

#### Trends in Communications

At the same time that universities are undergoing profound transformations, the "digital revolution" is radically changing the identity and role of communications education on university campuses. This revolution has thrust communications into the very center of the university mission; it is a phenomenon that is both an opportunity and a threat to our discipline.

Never before have our faculty members had more opportunities for collaborative research or external funding; communications increasingly permeates every aspect of our society and crosses the globe. Never before has our discipline been more relevant, more critical to the overarching university objectives; every academic discipline, from astronomy to zoology, relies heavily on digital information, internet design and technology, ipods, podcasts, m-commerce, IPTV, and virtual reality – to name only a few of the many digital developments of the 21<sup>st</sup> century – to carry out its charge of research, teaching and outreach.

What may have appeared to be relatively solid boundaries of "communications education" twenty years ago are much more diaphanous and fluid than in the past. Whereas two decades ago interested applicants to our programs may have asked, "What exactly IS communications education?" she or he might now ask, "What ISN'T communications education?" With the proliferation of new communication technologies and the need for communication skills in every discipline, it is increasingly difficult to define the nature and boundaries of our core body of knowledge. This is particularly true given the somewhat antiquated moniker that typically applies to AEJMC-affiliated doctoral programs: Journalism and Mass Communication.

As a result, it can be argued the same trend that is making our discipline more central to the university of the future also has the potential to make it more vulnerable. If communications education becomes integral to every academic discipline and if the boundaries of our field become more ambiguous, then why will universities of the future need freestanding departments of communication? If scientists, artists, engineers, and physicians all teach one form or another of digital communication, then what does our niche, our role, our "value added" to an academic institution need to be?

One obvious and optimistic answer is "theory development," i.e., that our faculty of the future will need to provide the intellectual infrastructure for the many applications of communications technologies in other disciplines. But how much emphasis are our programs really placing on the development of new and invigorating theory? At the aggregate level, across all programs in our discipline, what new theories, developed by graduates of communications-related programs in the past twenty-five years, have earned widespread respect and adoption both in and outside our field? To what extent are graduates of communications-related programs truly *breaking* new theoretical ground versus merely *raking* it? Even a cursory review of AEJMC, ICA and NCA conference programs will show a field that is largely oriented to the comfortable and familiar theories of the past or to theories that have arisen in allied disciplines.

Can our field attract graduate students with the intellectual foundations needed to lead the current and emerging communications revolution? The indications are not promising. Salaries in communication programs already tend to be lower than those in allied disciplines of medicine, law, engineering or business, meaning that recruitment of top intellectual talent is a challenge. Assistant professors in business who teach consumer behavior and marketing research are likely to earn starting salaries at top schools that are approximately 50-100% higher than those of assistant professors in advertising who teach the same courses. Assistant professors in engineering who teach classes in communication technology similarly are likely to earn more than their IT counterparts in telecommunication.

Most of us are familiar with statistics that show that there has been an increase in the number of doctoral programs in the field of communications, broadly defined, over the past several years. AEJMC lists more than forty member universities with doctoral programs in journalism and mass communication, while NCA records show more than 100 universities with doctoral programs in the broader arena of communications.

And, yet, even these figures drastically understate the pool of programs and potential pool of applicants with a focus on communication. Universities that traditionally have had no ties to AEJMC, such as MIT, Carnegie Mellon and Georgia Tech, are now turning out doctoral graduates who are quickly moving to the forefront of the digital revolution. Many of these students earn their degrees in programs such as "human-computer interaction" or "information studies" from either a Computer Science or Library Science tradition. Still other programs, such as the prestigious Rhode Island School of Design, are graduating students with terminal (MFA) degrees who possess skills in digital media that far exceed those of the typical AEJMCaffiliated program. Schools of business are churning out graduates who are experts in e- and mcommerce and completely comfortable in multimedia environments. Furthermore, a number of programs in cognitive science have formed around the country that focus on such familiar topics as "individual and social effects of digital technologies," "perception and action in real and virtual environments," and "language and communication." Most of these programs are forming at the intersection of psychology and linguistics, but rarely in communications departments. In short, the universe of doctoral programs and the pool of doctoral graduates in communication-related disciplines are increasing at a far more rapid rate than is apparent by an accounting of AEJMC-affiliated programs. In addition, much of the groundbreaking work occurring in "communications" education is happening at the margins of these emerging pockets of interdisciplinary activity rather than in the center of traditional communications programs.

#### Implications for our Doctoral Students

Synthesizing the above trends, a fairly cogent argument can be made that the doctoral students of tomorrow will need to be: stronger researchers, particularly in terms of securing external grants; theoretical pioneers rather than settlers; more versatile teachers, equally adept in in-person, online and virtual environments; more entrepreneurial in terms of their ability and proclivity to generate new revenue streams; highly interdisciplinary and more expansive in their intellectual perspective; and better trained to meet the challenge of competitors from such

programs as cognitive science, business, engineering, and human-computer interaction. Further, the field of communication itself needs to do a better job of explaining itself and its potential in the greater university community, recruiting students with stronger research skills from outside the discipline, and achieving more success with funded research.

Are our current doctoral programs set up to produce the successful doctoral student of the future? In my opinion, most are not. Communications colleges, departments and faculty members of the future need to be far more attuned to entrepreneurial thinking, interdisciplinary collaboration, theory development and revenue generation.

Scholarly activity can lead to grants and other forms of external revenue, which can help make units strong, independent, visible, powerful, and esteemed in the university community. This is true of disciplines and intellectual traditions rooted in the arts as well as the sciences. Research increasingly will become a justification for state support, both financial and political, particularly if it can lead to improved social conditions, corporate start-ups and new employment opportunities for local citizenry. Further, consistent with the recommendations of the Boyer Commission for Educating Undergraduates in the Research University, research should be integrated in the undergraduate curriculum rather than treated as separate or irrelevant to the predominantly professional curriculum that characterizes the typical AEJMC program. Meanwhile, through increased attention to theory development, communications programs will be able to assert their role in the digital revolution. While other units on campus can focus on techniques and applications, it should be our role and responsibility to provide the intellectual agenda for a revolution that is steamrolling its way around the globe and into homes and corporate settings.

Two cautionary notes should be acknowledged. First, theory building and the pursuit of external funding have not always been compatible endeavors. Federal funding for the development of the Internet and for many projects in health communication has tended to support applied projects in research and development. This means that JMC departments of the future will need to develop the capacity to generate new knowledge that can in turn be used to generate new theory. Secondly, it is important to note that expectations for external funding must be realistic, particularly in terms of the relative potential of scholars in the arts and humanities versus the social sciences to secure grants but also for the potential of grants to provide a meaningful source of revenue to JMC departments. One set of expectations clearly will not fit all scholars and all academic units.

Whereas the field of communications traditionally has stood in the shadow of older, more established social sciences, it is time for our field to take its rightful place in the sun. Communications programs need administrators and faculty who "think big" in reinventing their future. It is no longer satisfactory to be constrained by obsolete industry-based administrative structures or demarcated visions if we are to play a significant theoretical role in the digital revolution that is being led in many labs throughout university campuses—but not frequently enough in our own.

Further, the communications discipline needs to redefine and promote itself relentlessly. Too often individuals in society and faculty in other departments narrowly conceptualize the role of communications education as teaching students to make speeches or to write a news story. We need to position ourselves as sites of significant and socially relevant scholarship on university campuses, enabling other disciplines to better achieve their goals and objectives, and leading the missions of the university in research, teaching and outreach to the community and beyond. We also need to redress what Professor Charles Berger once described as the "intellectual trade deficit" that has for so long plagued our field. The new centrality of communications technologies across campus offers new opportunities and incentives for us to display our merits as a source of important theory and research. This will not happen by itself, but only through our aggressive efforts as individual scholars and as members of national and international associations.

In the last ten years, the communications industries have experienced exponential rates of change while most graduate communications programs have undergone arithmetic or perhaps geometric rates of change. This Malthusian imbalance does not bode well for the future, and neither does the lack of theoretical innovation and leadership that unfortunately has come to characterize our discipline. Indeed, Section 4 of this Task Force Report concludes its national study of JMC doctoral programs with the statement that "Most respondents indicated that they anticipate few changes in their programs in the next five years," a statement that is extraordinary in its lack of responsiveness to (or anticipation of) the rapidly changing social, technological and financial environments in which JMC doctoral programs exist. AEJMC needs to be aggressive in its attention to doctoral student members that will prepare the JMC faculty of tomorrow to lead, rather than follow, the next iterations of the communications revolution.

# 3. What Do Doctoral Education Programs Need To Do?

Hazel Dicken-Garcia and members of the University of Minnesota School of Journalism and Mass Communication Doctoral Review Committee

The following is adapted from a report by an ad hoc committee,<sup>1</sup> chaired by Hazel Dicken-Garcia, which recently studied doctoral education for the University of Minnesota School of Journalism and Mass Communication (SJMC), referred to here as the Minnesota Report.

At least two national reviews of doctoral education have been ongoing while the ad hoc committee has been at work on its task: the Carnegie Initiative on the Doctorate (CID) and the Woodrow Wilson Fellowship Foundation Responsive Ph.D. Initiative.<sup>2</sup> The latter has involved fourteen universities in generating ongoing discussions about changes in their own doctoral education programs. The Carnegie Initiative includes essays by leading scholars about doctoral education in their disciplines, and, although none was seen on mass communication, the ad hoc committee found the issues and suggestions translatable to doctoral education across many disciplines. We read carefully among those by scholars in disciplines encompassing subject matter of interest and relevance to mass communication scholars.

The sources about doctoral education have multiplied too fast, even during the relatively short period the ad hoc committee has been considering the SJMC Ph.D. program, for the members to keep abreast of all. All sources consulted point to significant changes afoot and urge explicitly or implicitly that higher education leaders heed and adjust programs accordingly. This suggests, at least to the members of the ad hoc committee, that doctoral education in mass communication is at a crucial threshold. Some directions we believe can be seen clearly, but much cannot—in part because changes are occurring too rapidly for anyone to know how they will coalesce; in part because we do not yet know enough about the impact of many recent global changes to be able to predict the shifts those will set in motion; and in part because all of us are being swept along by changes too close and ubiquitous to allow for clear vision of what may emerge even two years from now.

The Woodrow Wilson Fellowship Foundation Responsive Ph.D. Initiative (2004)) is at <u>http://www/woodrow/org/responsivephd/agenda/html</u>. See also www.phdsurvey.org

<sup>&</sup>lt;sup>1</sup> Hazel Dicken-Garcia, SJMC Professor, Chair; Linus Abraham, Roya Akvan-Majid, John Finnegan, Jr., Jennifer Moore, Helena Sarkio, Brian Southwell. Other contributors included Douglas M. McLeod, Charles Salmon, and K. Viswanath.

<sup>&</sup>lt;sup>2</sup> Carnegie Initiative on the Doctorate (CID) essays are available at <u>http://www.carnegiefoundation.org/CID/</u> and

<sup>&</sup>lt;u>http://www/carnegiefoundation.org/CID/essays.htm</u> Members of the ad hoc committee reviewing the doctoral program in the University of Minnesota School of Journalism and Mass Communication and the members of the AEJMC Task Force on the "Status and Future of Doctoral Education in Journalism and Mass Communication" thank the Carnegie Initiative on the Doctorate for permission to quote from Carnegie essays. Special thanks go especially to Emily Crawford, CID Permissions, for her assistance.

The following comes from the Minnesota Report's Section IV: What Do Doctoral Programs Need to Do?

Recurring themes among all sources were that doctoral programs need to:

- 1. Articulate clear purposes, missions, identities
- 2. Prepare stewards of the discipline
- 3. De-mystify Ph.D. studies
- 4. Emphasize theory
- 5. Encompass diversity
- 6. Teach how to be a professor
- 7. Provide training in pedagogy and the scholarship of teaching
- 8. Assure interdisciplinarity
- 9. Reconfigure courses in methodologies
- 10. Teach public scholarship (that is, prepare students to be citizen-scholars)

Each theme is briefly explained below.

## 1. Articulate clear purposes, missions, identities

University of Illinois Professor Clifford Christians, speaking at an April 2004 forum on doctoral education, named "primary dimensions" of a Ph.D. program in a Research I university as 1) interdisciplinarity, 2) scholarly curriculum, 3) problem-orientation, and 4) program-level identity.<sup>3</sup> Christians stressed a "scholarly curriculum separate from the dissertation," asserting that "scholars are formed ... through a definitive program of study" in a curriculum "structured with enduring issues at the base, overview courses in between, and some specialized seminars at the pinnacle." He added that a program needs focus and orientation, an "overall mission holding it together and giving it direction."

New York University Professor Catharine Stimpson, a CID essayist, stressed that faculty must clearly articulate purposes of doctoral education, including why a program exists, why students are being recruited, admitted, and educated, and how diverse they are to be; what graduating students will be expected to know and be able to do; what a research degree means "in an age of information overload" and how the program intends for students to learn; whether the program is interdisciplinarity and whether research is to be "deep but narrow or broad but shallow"; how flexible the program is in disciplinarity and interdisciplinarity, whether its structures facilitate "genuine learning," how it can create citizen-scholars, and what should be omitted from a program undergoing reform.<sup>4</sup>

<sup>&</sup>lt;sup>3</sup>Clifford Christians, Research Professor of Journalism, Communication and Media Studies, University of Illinois, Urbana-Champaign, Address to the Forum on Doctoral Education, University of Minnesota, April 15, 2004.

<sup>&</sup>lt;sup>4</sup>Catharine R. Stimpson, New York University Professor, "Words and Responsibilities: Graduate Education and the Humanities," Carnegie Initiative on the Doctorate, <u>www.carnegiefoundation.org/cid</u>.

University of Michigan Professor Virginia Richardson divided forms of knowledge needed in Ph.D. programs into the following (The format has been altered and bullets added to highlight the forms and their definitions):

- **"Formal knowledge ...** within a discourse community" that "defines the field, conducts the research," "determines criteria for validity, and helps to mentor and support developing stewards."
- **"Practical knowledge,"** which is "gained through experience, including teaching, research, submitting proposals, writing for publication, managing research programs, functioning as an academic, networking.
- Beliefs and misconceptions-what Ph.D. students bring to their studies as beliefs and misconceptions; Richardson says these need to be explored to give students "opportunities... to... reflect on alternative conceptions" and learn "how unwarranted beliefs and misconceptions develop."<sup>5</sup>

The Minnesota ad hoc committee noted that adapting what Richardson discussed as formal knowledge to mass communication implies three categories of subprograms:

*Traditional disciplines*-areas that bring together core theory, literature, methods. *Special Interest areas*-these have significant literature and draw on disciplinary programs but focus on one area (such as advertising or public relations). *Cross-disciplinary*-designed to cross foundational areas-social, cultural, and critical studies

# 2. Prepare stewards of the discipline

Some Carnegie essayists said Ph.D. programs prepare stewards of the field, which, Arizona State University Professor David Berliner wrote, requires that students understand how the field began and what it is now to assure it will continue being "faithful to its origins" and "appropriate for its times."<sup>6</sup> Richardson said that stewards (format has been changed, with bullets added, to highlight points made):<sup>7</sup>

- "generate new knowledge,"
- understand their field's intellectual history,
- "use the best ideas and practices in current work,"
- "represent that knowledge to others both within and outside the field,"
- "have a respectful sense of the broader intellectual landscape, including paradigms and questions," and are able to
- "speak about how their field contributes important understanding to these larger

<sup>7</sup> Richardson, op cit.

<sup>&</sup>lt;sup>5</sup>Virginia Richardson, University of Michigan Professor of Education, "The Ph.D. in Education," Carnegie Initiative on the Doctorate, op cit.

<sup>&</sup>lt;sup>6</sup>David C. Berliner, Arizona State University Professor of Education and Educational Psychology, "Toward a Future as Rich as our Past," Carnegie Initiative on the Doctorate, op cit.

questions,"

- "have a sense of obligation to their field" and help "preserve the best while promoting change and improvement,"
- "participate in shaping formal knowledge and understanding,"
- need a "meta-awareness of the movements, goals, and potential future of the field, so that eventually they can both provide scholarly leadership and help to mentor new Ph.D. s as stewards of the field."

Critical to becoming stewards, Richardson said, students must examine beliefs along with "formal knowledge" gained in a Ph.D. program; this prepares them "to work with educators, policymakers, legislators and the public to raise levels of analysis and understanding" about the field.<sup>8</sup> Stimpson, who said "steward" embodies "a profound concept," reminded that stewards often do "mundane tasks."<sup>9</sup>

#### 3. De-mystify Ph.D. studies

Given increasing competition for graduate students, "de-mystifying" Ph.D. programs may provide significant advantages to some programs. Among recurring themes in sources consulted is the need to make available to prospective doctoral students as much information as possible about the doctoral educational experience. University of Indiana Professor David Weaver found, for example, that studies stress giving prospective students all the information possible, including data on degree completion rates and time to graduation, "structures and processes of doctoral education," funding opportunities and jobs of graduates.<sup>10</sup> Graduate students surveyed also said prospective applicants should be told how much feedback and interaction they could expect from faculty regarding their work and progress in the Ph.D. program.

Weaver, quoted a 2002 report that "'Many students do not clearly understand what doctoral study entails, how the process works and how to navigate it effectively."<sup>11</sup> University of Illinois Professor Gerald Graff, who particularly argued for "de-mystifying" Ph.D. work, also argued for engaging students with the "contested issues" in their discipline. To gain "their bearings" in their disciplines, Graff said, graduate students need help in accessing "the shifting disagreements-- and agreements-- that represent the necessary background of working knowledge."<sup>12</sup>

<sup>&</sup>lt;sup>8</sup> Richardson, op cit.

<sup>&</sup>lt;sup>9</sup>Stimpson, op cit.

<sup>&</sup>lt;sup>10</sup>David Weaver, Professor of Journalism and Mass Communication, University of Indiana, "Summary of Findings From Recent Studies of Doctoral Education," School of Journalism, Indiana University, October 2002. Based on survey of 4,114 third year and higher doctoral students from 27 universities and one cross-institutional program

<sup>&</sup>lt;sup>11</sup> Weaver. op cit., quoting Chris M. Golde and Timothy M. Dore, *At Cross Purposes: What the Experiences of Today's Doctoral Students Reveal about Doctoral Education* (Philadelphia: Pew Charitable Trusts, January 2001): 30.

<sup>&</sup>lt;sup>12</sup> Gerald Graff, Professor of English at the University of Illinois, Chicago, "The Ph.D. in English: Towards a New Consensus," Carnegie Initiative on the Doctorate, op cit.

#### 4. Emphasize theory

Berliner said Ph.D. programs must use "big ideas" in emphasizing the discipline's content. Past leaders in his field "seemed to defy or demonize theorists" and never gave sufficient attention to theories used. He continued, "The developing notion of community of practice...is about the power of models on thinking as well as on overt behavior. ... there are big ideas that cut across theorists that need to be understood at least as well as the theorists and theories themselves."<sup>13</sup>

Some of Berliner's important points translate across disciplines, including mass communication. For example, he wrote: "An educational psychology that is embedded in practice may well have more needs of the big ideas contained in theories than in attempting to test whether a theory 'works' in practice." Quoting J. G. Greeno, A. M. Collins, and L. Resnick,<sup>14</sup> Berliner added: "Moreover, a [discipline] embedded in practice is likely to contribute to theory development by developing principles that 'have greater scientific validity than those that have been developed primarily in laboratory work and in disinterested observations of practice, because they will have to address deeper questions of how practices function and develop.""

Christians argued that theories, to be credible, must explain vast domains of human knowledge. Theories formulate problems in terms of the human predicament and feed the social agenda; and research accounts for things that matter to us.<sup>15</sup>

#### 5. Encompass Diversity

Christians, noting the focus on pluralism in the 2004 forum at the University of Minnesota, asked: "How can we promote diversity in methodological training? How can we ensure theoretical pluralism, that is, a variety of perspectives?" Pluralism, Christians said, can be guaranteed "when ideas are paramount" because it "creates the organizational culture where ethnic diversity and methodological variety can thrive," and it respects "the mosaic of alternative paradigms that constitute university culture today."

Carnegie essayist Andrea Abernethy Lunsford, Professor of English at Stanford University, argued that doctoral programs must be "more open and inclusive, more truly diverse, more responsive" to students' desires, "more connected to emerging definitions of reading and writing, more collaborative, more engaged with issues close to hearts of

<sup>&</sup>lt;sup>13</sup>Berliner, op cit.

<sup>&</sup>lt;sup>14</sup> J. G. Greeno, A. M. Collins, and L. Resnick, "Cognition and Learning, in D. C. Berliner and R. C. Calfee, eds. *The Handbook of Educational Psychology*. New York: Macmillan, 1996: 2-46. (See p. 41 for quoted passage.)

<sup>&</sup>lt;sup>15</sup>Christians, op cit.

communities."<sup>16</sup> University of Minnesota Professor Allen Isaacman said one cannot have diversity without academic excellence, and vice versa.<sup>17</sup>

## 6. Teach how to be a professor

Sources emphasized that it is essential to:

- Mentor all potential and new faculty members as a way of supporting and adjusting new Ph.D. students' practical knowledge on the job.
- Structure into Ph.D. programs learning opportunities that are focused on practical knowledge.
- Involve Ph.D. students in effective governance.
- Consider what doctoral students are to be after finishing the degree. Those who will teach must know how to design curricula, wrote Carnegie essayist Stimpson.

#### 7. Provide training in pedagogy and the scholarship of teaching

Graff, who said he "'learned to teach' by fakery, pretending that I knew what I was doing and keeping the pretense up until at some point...it stopped feeling like one,"<sup>18</sup> recommended:

- Required courses and workshops on teaching.
- Scheduling regular faculty to teach skills courses.
- Workshops in which faculty and graduate students present work in progress for discussion (beginning dissertation proposals, Graff said, could be submitted for discussion at such a workshop).

Lunsford recommended "ongoing teaching/pedagogy circles" of "faculty, staff and graduate students... working collaboratively on major questions facing" teachers, including the following (The format has been changed, including bullets, to create a listing):

- "[W]hat do our pedagogical practices suggest about theories we hold?
- How do we best engage all students in productive and cooperative intellectual debate?
- How can we create assignments that call forth the best and most diverse thinking, writing, and speaking?
- How can we create an effective classroom ethos?
- How do we respond to and evaluate student work in ways that are rigorous and honest but not appropriative?
- How can we establish and share authority among participants?
- How do we develop and share knowledge in and outside the classroom?"

<sup>18</sup>Graff, op cit.

<sup>&</sup>lt;sup>16</sup>Andrea Abernethy Lunsford, Stanford University Professor of English, "Rethinking the Ph.D. in English," Carnegie Initiative on Doctoral Education, op cit.

<sup>&</sup>lt;sup>17</sup>Allan Isaacman, Professor of History and Program Director, the University of Minnesota International Center for Global Change, "The Challenge to Higher Education in an Independent and Changing Global Society," University of Minnesota Commencement Address, May 2004.

Small faculty-student groups would:

- "work together to present an agenda to be considered by all";
- "offer multiple opportunities for teaching and team-teaching, with time for careful response and follow-up and time for students to make explicit and lasting connections between their research and their teaching";
- replace the TA system (in which graduate students now "lead discussion sections, meet with the students, and grade written work while the faculty member" primarily lectures) with team-work in planning and developing course materials, preparing and giving lectures, meeting with students to advise and "respond to class assignments." This would better prepare graduate students for teaching than does the TA system, Lunsford argued.<sup>19</sup>

A related sub-theme is the need to **assure a link between graduate study and undergraduate research.** Graff suggested assigning graduate students' and faculty research for undergraduates to read and including undergraduates in research teams.<sup>20</sup>

#### 8. Assure Interdisciplinary

Saying that academic fields don't stand alone, "are often difficult to differentiate from other fields, and do not stand still," Richardson said students need "a sense of the whole" and "conceptual understandings" of how they "might fit together in their programs." Future collaboration "to bring together different fields and to reconceptualize their own area of the field" requires understanding the system more than one specialization permits. Students need to understand their field in the "broader intellectual context," wrote Richardson.<sup>21</sup>

Stimpson said one cannot do interdisciplinary work well without a "home plate of knowledge" from which to go and return. Students must understand their "disciplinary roots" and be able "to explain them to others" while learning the "many different ways ... of being interdisciplinary." Graduate education "both trains one's general intellectual capacities and nurtures a specialization, a strong understanding of something." The "dramatic increase in knowledge," which reduces chances for "one person to master a field independently," and the fact that "much work *is* communal in nature," mean good interdisciplinary work also demands collaborations, Stimpson wrote.<sup>22</sup>

Lunsford said Ph.D. students must engage in "large-scale research projects, including dissertations," be able to choose "a narrow and highly defined topic" and have chances to work on projects requiring multiple researchers.<sup>23</sup>

<sup>&</sup>lt;sup>19</sup>Lunsford, op cit.

<sup>&</sup>lt;sup>20</sup>Graff, op cit.

<sup>&</sup>lt;sup>21</sup> Richardson, op cit.

<sup>&</sup>lt;sup>22</sup>Stimpson, op cit.

<sup>&</sup>lt;sup>23</sup> Lunsford, op cit.

Isaacman, relating the need for interdisciplinarity research and teaching to globalization, urged approaches that cross "multiple disciplinary boundaries and perspectives ... to deepen our knowledge of the complexities of change in global society." Such "initiatives must be supported regardless of financial constraints and the more narrow interests of some departments," he asserted.<sup>24</sup>

#### 9. Reconfigure courses in methodologies

Need to reform teaching of methodologies is among the most recurring themes in sources consulted, and it usually appears in tandem with the ideas that Ph.D. programs must include different methodological approaches and **sensitivity to methodology hegemony.** 

In this "age of proliferating epistemologies," Berliner said, "it is no longer appropriate ... to claim methodological purity and superiority without ... deeper knowledge of other forms of scholarship and their methods of inquiry."<sup>25</sup> Stressing the need to consider any research project's meaning to both the researchers and participants, he continued:

"... if you give people t-tests, they are sure to see the world in terms of main effects. They are likely to see the world as a horse race between treatments A and B. But this is too simple a view of the way the educational world works. Missing in most ... such research are the subjects' feelings, beliefs, understandings, critiques, and suggestions for improvement of the research. Missing also are the many interactions that surely occur. It is quite likely that educational treatments are appropriate for some students and not others, work better in some kinds of subject matter rather than in others, and have different effects on the achievement of some kinds of outcomes and not others. Measuring myriad interactions may not be possible, but the research can find clues to their existence from interviews with participants in the research."

While "traditional methodology courses lead" to scrutiny of "the reliability and construct validity of their measurement instruments," Berliner added, they "often gloss over the ecological, catalytic, and consequential validity of their research." Further, "[t]hese courses typically emphasize random assignments of subjects and seek a distancing of the researcher from those subjects, discouraging the researcher from becoming a participant-observer in the study itself." Berliner further added that "noteworthy issues involved in the linguistic and behavioral transformation of the subject and object of study … to that of participant or co-investigator in the research," not only go "unexamined in traditional methods courses; they are often actively avoided."

Quoting J. T. Behrens and M. L. Smith <sup>26</sup> about "what is *common* to data analysis across methods," Berliner listed the following (the format has been altered to highlight the points):

<sup>&</sup>lt;sup>24</sup>Isaacman, op cit.

<sup>&</sup>lt;sup>25</sup> Berliner, op cit.

<sup>&</sup>lt;sup>26</sup> J. T. Behrens and M. L. Smith, "Data and Data Analysis," in D. C. Berliner and R. C. Calfee, eds., *The Handbook of Educational Psychology*. New York: Macmillan, 1996: 945-989.

- "a) the act of analysis is a construction of the researcher;
- b) ... common to all data analysis are words and numbers, both of which are symbols, and so neither can be said to be hard or soft;
- c) the process of analysis is social, with the analyst working from the data back to the transactions with subjects and participants as well as forward to transactions with colleagues and audiences;
- d) the aim in analysis of all kinds is the reduction of large amounts of data to a comprehensible amount while insuring that the meanings of the data are not lost; and
- e) whether one works with numbers or text, the results of analyses are contestable."

Students must engage with epistemology while learning research methods, Berliner said. Epistemologies "undergird all phases of the research process," he added, quoting A. M. Pallas (2001);<sup>27</sup> they mold "scholars' abilities" to grasp others' research-- appreciation of which is essential to the "scholarly conversations that signify a field's collective learning."

In another statement applicable to other disciplines, Berliner said many "central topics" of his discipline no longer reside only in that discipline, and "new ways to address the study of these phenomena exist outside of the discipline." Approaching issues with certain designs in mind can limit questions studied, Berliner argued, adding that Ph.D. programs need to stress learning alternative epistemologies and methods.

Richardson called it critical to consider "how the politicization of research methodology should or will affect Ph.D. programs." Formerly, "students were expected to become bi- (or tri-) methodological, with strong and deep knowledge and skills in at least one approach" according to a plan for them to graduate with ability to "immediately" produce "quality" research, understand research using various methods, and be able "to conduct mixed-methods studies." This approach remains valuable, Richardson said, but methodologies' strengths and weaknesses need emphasis regarding their "nature and potential use of the knowledge being generated, ethical issues" and "dangers of methodological hegemony."<sup>28</sup>

Sources stressed that all kinds of doctoral programs need to reflect respect for and **inclusion of humanities methodologies**.

Stimpson outlined two "forces" uniting humanists (The format has been altered here to emphasize points made):

1. "[A] loose commitment to a particular method," albeit not mathematics-based or replicable in laboratory experiments. Other kinds of evidence are used to show humanist research is reliable and credible:

<sup>&</sup>lt;sup>27</sup> A. M. Pallas, "Preparing Educational Doctoral Students for Epistemological Diversity," *Educational Researcher* 30 (2001): 6-11 (the quoted passage appears on p. 6).

<sup>&</sup>lt;sup>28</sup>Richardson, op cit.

*a)* "*extent and depth of* their awareness of the materials relevant to their inquiry –the appropriate archives, texts, historical developments, languages, works of art, and architecture, cultural institutions, and conflicts."

*b)* "quality of sensibility, how subtle and original, how capable of creating a spacious argument or narrative and yet of doing finely-textured analyses." *c)* "capacity for interpretation"–interweaving "sensibility" with knowledge.

The central problem is interpretation, a concept disputed since some say it means "one person blowing off mental steam, or …biased humanists pushing a position, or… a skeptic warning that what other people say is false rather than exploring the true."<sup>29</sup> Stimpson cited John Guillory<sup>30</sup> saying that "interpretation is also a means of '*producing* knowledge'"

2. The subject matter-humans' activities-also unites humanists, Stimpson said.

"[E]ach humanistic discipline either represents a human capacity of performing at the highest level of complexity, or ... studies a human capacity performing at both its most routine and at its highest level of complexity." Stimpson named humanities fields to illustrate (The format has been altered and bullets added to highlight points):

- philosophy = "capacity for thinking at its most complex"
- history = "capacity for remembering at its most complex"
- literary criticism = about humans "as language-makers at both [their] most routine and ... most complex"
- art history= about humans as "picture-makers at both [their] most routine and ...most complex"
- musicology= about humans as "sound-makers at both [their] most routine and... most complex"
- ethics = about people "as just and moral beings [at their] most routine and... most complex."

To further explain, Stimpson quoted Clifford Geertz<sup>31</sup> on "a triple task of seeing: first seeing others, then of seeing ourselves as others see us, and finally of seeing ourselves among others":

"'To see ourselves as others see us can be eye-opening. To see others as sharing a nature with ourselves is the merest decency. But it is from the far more difficult achievement of seeing ourselves amongst others, as a local example of the forms human life has locally taken, a case among cases, a world among worlds, that the largeness of mind, without which objectivity is self-congratulation and tolerance a sham, comes. If

<sup>&</sup>lt;sup>29</sup>Stimpson, op cit.

<sup>&</sup>lt;sup>30</sup> John Guillory, "The Sokal Affair and the History of Criticism," *Critical Inquiry* 28:2 (Winter 2002): 470-508; (the quoted passage is on p 498.)

<sup>&</sup>lt;sup>31</sup> Clifford Geertz, "Introduction," *Local Knowledge: Further Essays in Interpretative Anthropology*. New York: Basic Books, 1983: 3-16 (quoted passage is on p. 16).

interpretative anthropology has any general office in the world it is to keep reteaching this fugitive truth.""

# 10. Teach public scholarship (that is, prepare students to be citizen-scholars, or, in other words, civic engagement)

To define civic engagement, Victor Bloomfield, Interim Dean of the University of Minnesota Graduate School and Vice Provost for Research, in a 2004 paper, quoted the CIC Committee on Engagement, which said civic engagement it:

"The partnership of university knowledge and resources with those of the public and private sectors to enrich scholarship, research, and creative activity, enhance curriculum, teaching and learning; prepare educated, engaged citizens; strengthen democratic values and civic responsibility; address critical societal issues; and contribute to the public good."<sup>32</sup>

Bloomfield stressed the specter of loss of public support, saying, "[h]igher education is increasingly looked on as a private good, and our research ... is viewed by large segments of the population as either irrelevant or designed to enrich large corporations." He warned that declining support will continue, "Unless the public perceives that research and the graduate education that makes it possible contribute to the public good, and affect them personally."<sup>33</sup> Bloomfield cited several sources showing "growing conversation in higher education about civic engagement" plus studies emphasizing the need:<sup>34</sup>

- One study listed as a sixth major finding the need to: "Produce scholar-citizens who see their special training connected more closely to the needs of society and the global economy.""
- The Carnegie Initiative on the Doctorate definition of the purpose of doctoral education as "preparing stewards of the discipline" and emphasis that one of

<sup>33</sup>Bloomfield, 1.

<sup>&</sup>lt;sup>32</sup> Victor Bloomfield, "Civic Engagement and Graduate Education," p. 3. See Appendix 3 for the paper, which is used with permission of Bloomfield and Debra Stewart, President of the Council of Graduate Schools. A shorter version was published in 2005. See Victor Bloomfield, "Civic Engagement and Graduate Education," *Communicator* XXXVIII:3 (April 2005): 1–2, 6. Bloomfield quoted here (p. 2) the Civic Engagement Benchmarking Task Force (20050 Resource Guide and Recommendations for Defining and Benchmarking Engagement, CIC Committee on Engagement in collaboration with National Association of State Universities and Land Grant Colleges: Council on Extension, Continuing Education, and Public Service Benchmarking Task Force. http://www.cic.uiuc.edu/groups/CommitteeOnEngagement/index.shtml

<sup>&</sup>lt;sup>34</sup> Among sources Bloomfield cited about increasing discussion are Ernest L. Boyer, *Scholarship Reconsidered: Priorities of the Professorate* (Princeton, N.J: Carnegie Foundation for the Advancement of Teaching, 1990; Ernest L. Boyer, "The Scholarship of Engagement," *Journal of Public Outreach*, 1:1 (1996): 11-20; Richard Cherwitz and C. Sullivan, "Intellectual Entrepreneurship: A Vision for Graduate Education, *Change* (November/December, 2002): 22-27; Kellogg Commission. *Renewing the Covenant: Learning, Discovery and Engagement in a New Age and Different World*. Washington, D.C.: National Association of State Universities and Land Grant Colleges, 2000.

three essential steward functions is "communication with a wide variety of publics."

• The directive in yet another study is that "the goal of the doctorate [be] redefined as scholarly citizenship."<sup>35</sup>

University of Minnesota Professor Harry Boyte, Senior Fellow in the Hubert H. Humphrey Institute for Public Affairs, Political Science and the Center for Democracy and Citizenship, cautioned against developing citizen-scholar training by simply grafting onto old notions of public service. The very idea of "citizen scholar," which must be rethought, requires a "deep reworking of the meaning of citizenship itself, toward work, not off-hours voluntarism." The term implies, Boyte said, "that citizenship is woven into the core identities and practices of the work that communications and practitioners undertake." Using "public work' as a frame for viewing citizenship and democracy," Boyte offered analysis of public work, and professional and scholarly practices as both expertise and as a democratic craft. Ultimately discussing three models of politics, citizenship and democracy, Boyte stressed obstacles to be overcome in higher education, including "challenging conventional wisdom about democracy itself."

Richardson advocated that all Ph.D. students be familiar with "issues of policy, policy making, and implementation (formal knowledge) and …learn to communicate (practical knowledge) with those who are passionate" about improving the discipline "but have little understanding of the complexities of the system and the potential for reform."<sup>36</sup>

Doctoral programs offering courses and experiences that help students understand the nation's public policy debates are virtually certain to "inspire ideas for research," asserted Berliner, who proposed a year-long practicum requiring all doctoral students to work in community settings around their university, perhaps in rotations with a paper required at end of each rotation.<sup>37</sup>

## Summary

After reading extensively in relevant documents, hosting a forum on the subject with speakers from several universities, conducting surveys of faculty and graduate students and interviewing many others, the ad hoc committee at the University of Minnesota found that much discussion about doctoral education at the beginning of the twenty-first century suggests the need for thoroughgoing reform, if not revolution. The Minnesota Report says that sources consulted reveal a new model of graduate education. The traditional (top-down, "ivory tower") model, wherein the professor-expert disseminates knowledge and trains students in his own

<sup>&</sup>lt;sup>35</sup> Bloomfield, 1, cites J. Nyquist and D. Wulff, Recommendations from National Studies on Doctoral Education (2000); The Carnegie Initiative on the Doctorate (2004); the Woodrow Wilson National Fellowship Foundation Responsive Ph.D. Initiative (2004) directs that "…the goal of the doctorate [be] redefined as scholarly citizenship."

<sup>&</sup>lt;sup>36</sup>Richardson, op cit.

<sup>&</sup>lt;sup>37</sup> Berliner, op cit.

likeness, is giving way to an emerging collaborative and/or communitarian model with two dimensions: Students collaborate with professors in pursuit of advanced degrees, and, in the process, students and faculty apply knowledge-seeking and knowledge gained to real and immediate societal issues and problems in communities. Research has shown that programs "that foster collaboration between faculty and students positively affect students" socialization into the discipline," according to Indiana University Professor David Weaver.<sup>38</sup>

The emerging model requires a graduate education culture in which Ph.D. students have clear purposes when they enter (or very soon thereafter) a Ph.D. program. Although high school and college students are expected to need time "to find themselves," and although a few "late bloomers" will likely necessarily change directions during their Ph.D. studies, the stakes and costs for students have become too high, and funding too limited, for most students to afford to spend much unfocused time while working toward the Ph.D. degree.

<sup>&</sup>lt;sup>38</sup> Weaver, op cit

# 4. <u>Status of AEJMC-Affiliated Doctoral Programs</u> July 2005

Dan Shaver and Mary Alice Shaver (Chairs), Mary Ann Ferguson, Carroll Glynn, Rick Stephens, Wayne Wanta, David Weaver, Chuck Whitney

In 2003, then-AEJMC President Theodore Glasser appointed a task force to examine the current state and trends in Mass Communication Ph.D. education. An initial data collection was conducted by the task force members in 2003-2004 and formed the basis for an interim report presented at the AEJMC Convention in Toronto in August 2004. Following that meeting, a second data collection was conducted to expand the sample and increase the response rate. Additional data were also collected by examination of some school web sites as well. This report summarizes the results of those data collections.

# The Schools

In all, the final sample selected by the committee included 38 doctoral programs at 35 universities affiliated with AEJMC. A list of the schools and programs is included in Appendix A. Two schools (Indiana University and The University of Texas - Austin) have more than one doctoral program in a mass communication field so the sample contains a larger number of programs than schools.

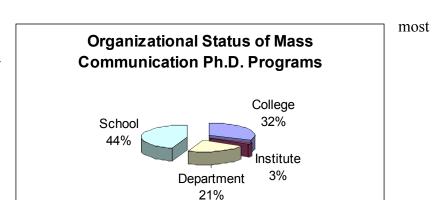
Considered as geographic groups, there are few striking differences between the programs. Table 1 illustrates the differences between programs grouped regionally in terms of enrollment, faculty, graduate faculty and age of the program.

<u>Averages</u>	<u>Midwest</u>	<u>West</u>	<u>Northeast</u>	<u>South</u>
Program Age	47	27	17	21
No. Students	33	26	31	29
<b>Total Faculty</b>	37	26	26	41
Grad. Faculty	22	19	17	29
Faculty/Student Ratio	.67	.73	.55	1.0

Organizationally, of the programs reside in a college or school within their university, suggesting relative prominence for the program within the academic community.

#### Program Approaches:

A review of program



structure suggests three basic approaches to doctoral education that can be characterized as generalized, specialized and individualized. Generalized programs dominate and are characterized by offering four or more areas of potential specialization to doctoral students. This group averaged 7.5 specializations and the mode was 6. Thirty-two of the 38 programs reviewed (85%) could be characterized as generalized.

Specialized programs focus on a single or very limited number of specialization options. One example of a specialized program is the doctoral program at the Manship School of Mass Communication at Louisiana State University. The program focuses exclusively on the relationship between mass communication and politics, supplementing a strong group of focused courses in the school with a limited number of interdisciplinary courses. Six of the programs reviewed (15%) reported offering three or fewer areas of specialization and fell into this category.

The customized approach is best exemplified by the Columbia University Graduate School of Journalism. With only three graduate faculty members in the school, the program relies heavily on a 12-person interdisciplinary committee. Each student's program is tailored to his or her particular interests with a combination of five core courses within the school focusing on basic areas of communication and appropriate classes from other parts of the university relevant to the student's particular focus or interest. Although Columbia represented the best and clearest example of customization, other programs—particularly in the generalized category—reported offering varying degrees of flexibility in leveraging resources outside the school to craft programs to meet the particular interests and needs of their doctoral students.

#### Number and Areas of Specialization Offered:

Slightly more than one-quarter (28.9%) of programs indicated they offer three or fewer areas of specialization and another quarter indicated nine or more specialization options. The median number of specializations indicated was six.

Specialties	1	2	3	4	5	6	7	8	9	10	11	12	13
% Offered	2.6%	7.9%	5.3%	10.5%	5.2%	21.1%	5.3%	10.5%	7.9%	5.3%	13.2%	2.6%	2.6%

Area of Specialization	<b>Responding Programs Offering</b>
Communication Effects/Theory	71.1%
Political Communication/Opinion/Policy	57.9%
Cultural Studies: Race/Class/Gender	57.9%
Communication Technology/New Media	57.9%
International Communication	52.6%
Law	44.7%
Public Relations/Corporate Communication	42.1%
History	39.5%
Advertising/Marketing	36.8%
Telecommunications	31.6%
Media Management & Economics	28.9%
Journalism	28.9%

Information Cognition/Information Studies	26.3%
Ethics	18.4%
Mass Communication	15.8%
Interpersonal Communication	15.8%
Health/Science/Environmental Communication	13.2%
Media Studies	10.5%
Visual Communication	5.3%
Other	23.6%

As the chart shows, the most widely offered area of specialization is Communications Effects/Theory, followed closely by Political Communication, Cultural Studies and Communication Technology/New Media. Health/Science/Environmental Communication, Media Studies and Visual Communication are the least frequently offered specializations.

# **Demographics**

#### **Doctoral Students:**

Enrollment in the 30 programs reporting that data totaled 918 students, though that number is slightly inflated by inclusion of students pursuing specializations in interpersonal or organizational communications specialities in programs that include both I/O and mass communication. Overall, female doctoral students (53.4%) slightly outnumber males (46.6%). Minority representation was 18.5% while international students represented just more than one-third (35.8%) of mass communication students.

Although there was some variance in demographics by region—particularly in gender and international representation, none of the differences were statistically significant.

	<u>Midwest</u>	West	<u>Northeast</u>	<u>South</u>
Female Students	52.5%	58.0%	49.3%	56.0%
Male Students	47.5%	42.0%	50.7%	44.0%
Minority Students	14.8%	21.3%	25.6%	18.2%
International Students	41.8%	37.6%	36.3%	27.6%

#### **Faculty:**

Information regarding the size of the total faculty and the graduate faculty was available for 37 of the programs. Total faculty amounted to 1,277 of which 823 (64.4%) were identified as qualified to teach in the doctoral program. There do not appear to be significant differences in the demographics of the graduate faculty and the overall faculty. Females were 38.6% of total faculty and 38.8% of the graduate faculty. Minorities represented 10.3% of the total faculty and 10.8% of the graduate faculty. Scholars of international backgrounds averaged less than one percent of both the total and graduate faculties.

#### **Admissions**

One-fifth (20.6%) of the programs reported that they average five or fewer admissions to their program annually. Another 41.2% accept between six and 10 applicants annually. The remainder of programs (38.2%) reported accepting between 12 and 15 doctoral students a year.

#### **Requirement for Masters Degree:**

Most programs (60.5%) require completion of a master's degree for admission to the doctoral program. Another 15.8% indicated that candidates with a completed master's degree are preferred. Only 23.7% of respondents indicated that a master's is not a prerequisite for doctoral studies—although most of those programs require the completion of additional course work roughly equivalent to that required for a masters. It does not appear that most of these programs require completion of a thesis, however. Of the nine schools not requiring a master's degree for admission, two reported that 91% to 98% of entering doctoral students over the past five years had master's degrees. Five schools reported that 26% to 50% of admitted schools had completed an intermediate degree.

#### **Previous Grade Point Averages:**

All the reporting schools indicated that the applicant's grade point average from the master's degree is "always" a consideration in evaluating the candidate. Half the schools (50%) reported that the undergraduate grade **GPA Cutoff Points** point average is always considered while Masters GPA **Undergraduate GPA** 20 percent indicated that it is sometimes a factor. Thirty percent indicated that it is 3.00 46.4% 80.0% never a factor in the admissions decision. 6.7% 3.25 Most schools (82.9%) reported the use of 3.30 3.6% minimum GPAs at the master's level and 3.6% 6.7% 3.40 47.2% reported minimum undergraduate 46.4% 6.7% 3.50 guidelines.

#### **Standardized Exams:**

Standardized test scores play a key role in the admission decisions of virtually every program surveyed.

All reporting schools require that applicants take the Graduate Record Exam as part of the application process and three-quarters (76.5%) have established minimum scores for admission to their program. Most programs (61.5%) use cutoffs based on the total GRE score but 37.5% have specific requirements for the verbal and quantitative sections of the exam. Most programs (73.9%) regularly consider the analytical/writing portion of the exam and

another 8.7% of programs reported using it as a "tie breaker." For programs using minimum GRE scores as part of the admission process, the distribution of cutoffs was:

<b>GRE</b> Section Minimums			GRE Tota	l Minimums
<u>Minimum</u>	<u>Verbal</u>	<u>Quantitative</u>	<u>Minimum</u>	<u>Total Score</u>
450		9.1%	1000	30.8%
500	58.3%	45.5%	1100	26.9%
550	25.0%	9.1%	1150	11.5%
600	16.7%	18.2%	1200	19.2%
650		18.2%	1300	3.8%
			1350 Plus	7.6%

All of the responding programs indicated that they require international students to take the TOEFL as part of the admissions process and most (91.7%) indicated that they have minimum acceptable scores ranging from 500 to 677 on the paper version of the test. As the following chart shows, the most common cutoff point is a score of 600.

#### **TOEFL Cutoff Points**

500	3.0 %
550	12.1 %
575	3.0 %
580	3.0 %
600	57.6 %
620	3.0 %
640	3.0 %
650	9.1 %
660	3.0 %
677	3.0 %

#### **Relevant Work Experience:**

Although previous professional experience is considered a strong plus by most of the programs (60%), only 2 programs (5.7%) demand it as a condition of acceptance into their doctoral program. About one-third (31.4%) of programs do not consider it important and one program reported that expectations vary depending on the program being pursued. Of the 18 programs providing estimates of the level of professional experience in those admitted during the past five years, 33.3% reported that fewer than half their admissions had relevant professional experience. Another 38.9% of programs estimated that 51% to 75% of their

students entered with professional experience while 27.8% estimated that more than 75% of their admissions had work experience.

#### Additional Criteria:

In addition to standard application materials such as a statement of purpose, references, transcripts, etc., a few programs require submission of either an example of scholarly work (a thesis or journal article) and/or a statement describing how the strengths of the school's faculty or program structure are congruent with the individual's goals.

# **Program Requirements**

#### **Course and Dissertation Hours:**

The number of credit hours required varies widely across doctoral programs, though the mean was 58 hours. By quartiles, the reported requirements for class hours were:

- First quartile: 27 to 45 hours
- Second quartile: 46 to 54 hours
- Third quartile: 55 to 64 hours
- Fourth quartile: 66 to 88 hours

The number of dissertation hours available to doctoral students also varies widely in both minimum and maximum requirements.

	<b>Dissertation Hours</b>			
	<u>Minimum</u>	<u>Maximum</u>		
0-10	29.0%	4.5%		
11-15	25.8%	22.7%		
16-20	12.9%			
21-25	16.1%	4.5%		
26-30	6.4%	13.6%		
31-35	3.2%			
36-40				
41 Plus		4.5%		
No Limit		50.0%		

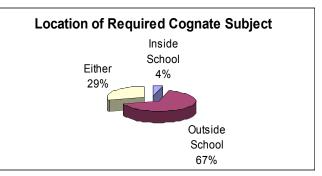
#### **Specializations and Cognates:**

More than half the programs reporting the number of hours doctoral students are required to complete in their area of specialization (55.6%) indicated that number to be 15 or less. Almost a quarter of respondents (22.2%) indicated that their program had no formal

maximum limit on hours taken in the specialization while more than half the programs (55.4%) capped hours at 24 or fewer.

	-	in Specialization
	<u>Minimum</u>	<u>Maximum</u>
9	11.1%	
12	14.8%	
15	29.6%	22.2%
16	3.7%	
18	14.8%	18.5%
20		3.7%
21	3.7%	3.7%
24	7.4%	7.4%
27	3.7%	3.7%
<b>30 or More</b>	11.1%	18.5%
No Maximum		22.2%

Almost three-quarters (74.1%) of the responding programs indicated that there is some formal requirement for doctoral students to develop a secondary or cognate field. Three-quarters of those requiring a cognate (75%) required a minimum of 12 or fewer hours to satisfy their requirement.



	Hours Required in Cognate		
	<u>Minimum</u>	<u>Maximum</u>	
4	5.0%		
-			
6	5.0%		
9	30.0%	16.7%	
12	35.0%	25.0%	
15	5.0%	25.0%	
16	5.0%		
18	5.0%	8.3%	
21 or More	10.0%	24.9%	

#### The Core:

Most programs have a core set of programs required of all doctoral students. Often this reflects the core competencies associated with the program. Required courses in research methods and communication theory are among the most frequently required core courses.

History and ethics are among the least common. The following chart illustrates the most common subjects included in core courses.

Most Common Subjects at the Core					
<u>Subject</u>	<u>Required</u>	<u>Not Required</u>	<u>Not Specified</u>		
<b>Quantitative Methods</b>	89.3%	7.1%	3.6%		
Communication Theory	84.2%	7.9%	7.9%		
Qualitative Methods	73.1%	19.2%	8.6%		
<b>Other Research Methods</b>	71.1%	13.2%	15.8%		
Statistics	60.7%	35.7%	3.6%		
Special Colloquiums	57.9%	34.2%	7.9%		
Law	34.6%	61.5%	3.8%		
Pedagogy	31.6%	47.4%	21.1%		
Ethics/Media & Society	15.8%	84.2%			
History	7.9%	92.1%			
Other	15.8%	84.2%			

Minimum Hours in Core Subjects						
<u>Subject</u>	<u>3 or Fewer</u>	<u>4-6</u>	<u>7-9</u>	<u>10-12</u>	<u>13-15</u>	<u>16+</u>
Statistics	50.0%	7.1%	35.7%			7.1%
Quantitative Methods	78.3%	17.3%	55.770	4.3%		7.170
Qualitative Methods	83.3%	16.9%				
Other Research	15.4%	34.6%	38.5%	7.7%	3.8%	
Methods						
<b>Communication Theory</b>	48.4%	32.3%	6.4%	3.2%	6.5%	3.2%
Pedagogy	100%					
Law	88.9%	11.1%				
Special Colloquiums	45.0%	15.0%	20.0%			

#### **Comprehensive Exams:**

Virtually all programs require doctoral students to successfully complete a set of comprehensive written exams and all but one respondent indicated that candidates are required to provide an oral defense of their answers. The most common subjects for the comp questions are around the student's areas of specialization and minor/cognate, methods and communication theory. There are, however, some variances.

Comprehensive Exam Topics				
<b>Topic</b>	<u>Required</u>	Not Required	Not Specified	
Specialization	96.3%	3.7%		
Methods	91.7%	4.2%	4.2%	
Theory	88.0%	4.0%	8.0%	
<b>Cognate or Minor</b>	87.5%	8.3%	4.2%	
<b>Communication Behavior</b>	48.1%	47.7%	4.2%	

Ethics	11.1%	80.8%	8.0%
Law	7.4%	84.6%	8.0%
History	3.7%	88.3%	8.0%
Other	11.1%	80.8%	8.0%

#### **Program Guidance:**

Three basic models for guiding doctoral students during their course work emerged from the data. They are: (1) Individual advisors, usually assigned initially by the program with the student having the option/responsibility of picking another advisor, usually during their second semester; (2) An advisory committee; (3) A combination of advisor and committee where the advisor acts as chair of the committee.

Advisory committees may or may not serve also as the dissertation committee. About one-third (34.5%) of the programs indicated that the advisory committee and the dissertation committee are separate. The same percentage reported that they may be the same or different depending on the circumstances and 31.0% of the programs reported that the advisory and dissertation committees are the same.

Advisory committees typically have a minimum of three (21.7%), four (52.2%), or five (26.1%) members. While most programs require that one (72.7%) or two (4.5%) of the advisory committee members be from outside the program, 22.7% do not require any outside representation.

The dissertation committee, likewise, ranges in minimum size from three (14.7%), to four (47.1%) or five (38.2%) members. All but two (5.6%) of 34 programs reporting on dissertation committee structure require outside representation on the committee. Thirty-two programs (88.9%) require a minimum of one outside representative and one program requires four outside committee members. All programs require production of an original contribution of knowledge to the field for the dissertation and all but one program requires that the student have an oral defense.

#### **Student Evaluations:**

Most programs (66.7%) report providing students with annual, written evaluations of their performance while they are completing their course work. Three programs indicated that performance reviews are conducted only at the end of the student's first year in the program and 24.2% of programs indicated that only informal feedback is provided on student performance.

#### Language Requirements:

The majority of programs do not require doctoral candidates to demonstrate proficiency in a foreign language. Eight programs (21.6%) indicated that they require either satisfaction of a language requirement or an acceptable substitute—most often research methods classes. Most programs (70.3%) indicated that they have no language requirements and 8.1% of programs reported that a language may or may not be required depending on the student's specialization.

#### Satisfactory Grade Point Average:

Most programs (97.2%) indicated that satisfactory completion requires that doctoral students maintain at least a 3.0 grade point average on a 4-point scale. Some programs set higher standards.

Acceptable GPA	<u>3.0</u>	3.01-3.25	3.26-3.50	<b>3.51 or Above</b>
Programs	72.2%	11.1%	11.1%	2.8%

#### **Student Research Expectations:**

Just under one-third (30.6%) of responding programs indicated that there are specific research expectations—apart from class work and financial aid packages—for doctoral students. Another 50% of respondents indicated that while specific requirements don't exist, they encourage and expect scholarly research. Only 11.1% (4 programs) indicated that they have no specific research expectations for program participants. Specific expectations include a research externship or preparation and presentation of a specific number of scholarly articles within the school. Most programs expect (60.6%) or encourage (33.3%) conference presentations by doctoral students. A smaller number of schools—but still a majority—expect (48.3%) or encourage (34.5%) publication in scholarly journals. The most frequent form of research encouraged is independent but supervised research with a faculty member.

To support student conference attendance, 79.2% of the 24 programs responding to the item about travel subsidies indicated that they always provide assistance and 20.8% indicated that they often do so. The variable affecting programs that do not always offer support appears to be resource limitations. Available support levels were reported to range from \$150 to \$2,000 a year with median values for minimum and maximum support of \$325 to \$600.

#### Pedagogy:

Slightly more than a quarter (26.5%) of programs require doctoral students to acquire teaching experience as part of their program. About a third (35.3%) indicated that teaching expectations vary depending on the student's language skills, career goals, and status as a part-time or full-time student. One-fifth of the programs (20.6%) indicated that while they have no specific teaching guidelines, teaching is a critical part of most financial aid packages. Six programs (17.6%) indicated that they have no expectations regarding doctoral student teaching aside from possible financial aid.

Even programs that do not require students to teach may require training in pedagogy. A majority (59.4%) of programs require students to take at least one pedagogy class or seminar, and another 18.8% of programs actively encourage such training. Only three programs (9.4%) do not consider teacher training to be a significant component of their curriculum.

Individual departments and schools provide training in the majority of programs (75.9%) with university programs providing the primary course work 17.2% of the time. In a few instances, other departments or a combined effort between the school and the university provides the necessary learning opportunity.

#### **Financial Aid:**

Two-thirds of the responding programs indicated that they offer financial aid to most or all of their doctoral students. Half (50%) indicated financial aid packages for all students admitted while another 17.6% reported offering aid to more than 90% of those accepted. Only four schools (11.6%) indicated that they provide aid to fewer than 75% of doctoral students. Two-thirds (66.7%) of programs reported offering assistanceships or fellowships to 90% or more of those accepted. Only four programs (14.8%) reported that fewer than 75% of their students receive fellowships or assistanceships.

Most financial aid packages either include health insurance or have low-cost coverage available through other university programs. Forty-six percent of respondents indicated that all doctoral students have health insurance available and 17.9% of programs indicated that more than 75% of their students have health coverage. Almost three quarters of doctoral students (72.7%) have full or partial tuition waivers as part of their financial packages. Only 14.1% of programs reported that less than 75% of their students receive tuition waivers or reductions.

The value of stipends awarded varies widely. Minimum amounts reported range from \$5,759 to \$20,000 a year and maximums range from \$7,200 to \$33,909. The median minimum value was \$12,942 and the median maximum value was \$16,500.

The workload associated with fellowships and assistanceships ranged from zero hours per week to 20 with 70% of the programs reporting 20 hours to be the average.

Two-thirds of 20 programs that responded to a question regarding financial assistance for dissertations indicated that some assistance is provided. The value of that support ranged from \$300 to \$24,000 and in some instances involved additional years of support as a teaching or research assistant while the dissertation is being completed.

#### Time Limits:

Of the 30 programs reporting on time limits for program completion, 93% indicated that students must complete their course work and dissertation with a set period or reapply and take additional work. The most frequently cited limit was 7 years from entrance into the program, though the median limit was 8 years. Two programs cited limits on the dissertation and begin their countdown (5 and 8 years respectively), after the candidates have completed their comprehensive exams and been admitted to candidacy. Two programs indicated no limits on completion of doctoral work.

#### **Graduates:**

The 34 programs reporting graduation rates ranged from an average of two to 12 graduates per year. The median graduation rate was five. Programs reported that most graduates (79.0%) are employed by educational institutions. Another 17.1% find jobs in industry and the remainder are either unknown or employed by non-profit organizations or think tanks.

#### Trends

Seventeen survey respondents answered a series of questions during the second round of data collection about perceived trends in program direction, student interests and employment opportunities. Although this represents a sub-sample of the schools surveyed, it does represent the opinions of the individuals responsible for almost half of the Ph.D. programs in the survey.

#### **Program Trends:**

Responding to a question about the average age and experience level of students admitted to their doctoral program over the past five years, 13.3% of respondents indicated that they believed it had increased. A majority (86.7%) indicated that it had remained about the same.

Slightly more than two-fifths (41.2%) of respondents predicted that their program will increase in size in the next five years. Other respondents predicted the program will remain at its current size; no one predicted a reduction in size.

Almost half of the respondents (47.1%) expect an increase in the number of specializations offered in their graduate program in five years. Other respondents expect to maintain their current range of offerings.

Slightly more than half of the respondents (52.9%) expect to increase their overall level of support for doctoral students in the future. The other respondents anticipated maintaining current levels of financial aid.

More than one-third of respondents (37.5%) expect to become more selective in their admissions policies over the next five years. The remaining 62.5% expect to maintain current standards.

#### **Student Interests:**

The following chart reflects the responses received to questions about changes in doctoral student interests. Several topics, including ethics and media literacy, were noted but

the number of responses was too small to generate meaningful percentages. The data show that Communications Technology/New Media, International Communications and Public Relations are expected to attract increased student interests in the next five years while interest levels in most other disciplines are expected to remain relatively flat.

to be in the following at cas.					
	<b>Increase</b>	The Same	<b>Decrease</b>		
Technology/New Media	80.0%	13.3%	6.7%		
International Communications	57.1%	42.9%			
Public Relations	50.0%	41.7%	8.3%		
Journalism	45.5%	54.5%			
Information Studies	41.7%	50.0%	8.3%		
Cultural Studies:					
Race/Gender/Etc.	41.7%	50.0%	8.3%		
Advertising	36.4%	54.5%	9.1%		
<b>Political Communication/Policy</b>	35.7%	64.3%			
Law	33.3%	66.7%			
Comm. Theory and Effects	29.4%	70.6%			
Telecommunications	22.2%	55.6%	22.2%		
History	21.4%	71.4%	7.1%		
Media Mgmt./Economics	10.0%	60.0%	10.0%		

# Based on your school's experience in recent years, how do you expect interests/choices among the doctoral students you accept to be in the following areas:

#### Job Market Trends:

The following reflects respondent's perceptions regarding trends in job opportunities for graduates focused in key specialties.

Looking at the academic job market, how would you predict the job opportunities for Ph.D. graduates in the following specialties are likely to change:

А

are likely to change:			Л	
	Increase	<u>The Same</u>	<b>Decrease</b>	lthough
				the
<b>Technology/New Media</b>	83.3%	8.3%	8.3%	survey
Public Relations	72.7%	18.2%	9.1%	is far
Cultural Studies:				from
Race/Gender/Etc.	70.0%	30.0%		conclusi
Information Studies	66.7%	22.2%	11.1%	ve, the
International Communications	61.5%	15.4%	23.1%	differen
Advertising	45.5%	54.5%		ces in
Media Mgmt./Economics	40.0%	40.0%	20.0%	anticipat
Telecommunications	40.0%	50.0%	10.0%	ed
Journalism	25.0%	66.7%	8.3%	student
Comm. Theory and Effects	21.4%	78.6%		interests
Law	16.7%	75.0%	8.3%	and
<b>Political Communication/Policy</b>	16.7%	83.3%		anticipat
History	7.7%	76.9%	15.4%	ed job opportu

nities suggests the need for a more extensive survey to determine whether there is a potential disconnect between the specialties in which doctoral students will be graduating and their employment opportunities in the years ahead.

### **Conclusions**

While the data suggest three distinct approaches to doctoral education, there are broad commonalities. Differences in the demographics of students and faculty vary little by geographic region and most programs use similar measures and approaches to selecting and admitting students. The development of specialized and customized programs may reflect an effort to differentiate newer programs from the larger number of generalized programs available and to minimize the breadth of faculty expertise required to successfully operate the programs.

Most programs report having a set of core classes that emphasize theory and methodology, appropriate for a research degree.

Most programs have relatively similar standards for evaluating the progress of students—use of grade point average, research productivity and annual, written feedback—and most programs appear to offer significant levels of financial support and funding to their doctoral students.

One program trend of note appears to be an increased emphasis on developing students' teaching skills. Since the majority of graduates are employed by universities, this seems to be a reasonable step. Of the programming changes that occurred over the past five years, the one most frequently cited by respondents was the addition of either a teaching requirement or a required pedagogy course.

Most respondents indicated that they anticipate few changes in their programs in the next five years. Those that did predict changes focused on increasing the number of specializations, tightening admission standards, and increasing the level of financial support.

### **Appendix A: Participating Programs**

Bowling Green State University Columbia Univ. Grad. School of Journalism Cornell University Indiana University (Telecom) Indiana University (Journalism) Louisiana State University Michigan State University Ohio State University Ohio University Pennsylvania State University **Rutgers** University Southern Illinois-Carbondale Stanford University Syracuse University Temple University University of Alabama University of Connecticut University of Colorado--Boulder University of Florida University of Georgia University of Illinois University of Iowa University of Maryland University of Miami University of Minnesota University of Missouri University of Michigan University of North Carolina-Chapel Hill University of Oregon University of South Carolina University of Southern Mississippi University of Tennessee University of Texas (Advertising) University of Texas (Journalism) University of Texas (Radio/TV/Film) University of Utah University of Washington University of Wisconsin – Madison

## 5. <u>National Research Council (NRC) Recognition</u> <u>and the Committee to Investigate NRC Rankings</u>

#### Charles Self (Chair), Sharon Dunwoody, Oscar Gandy, Charles Salmon

The Committee on NRC Recognition of the AEJMC Task Force on Doctoral Education has worked with several other organizations to monitor decisions by the U.S. Department of Education, the National Academies, and the National Research Council to recognize doctoral education in journalism and mass communication. Such recognition is considered essential to Congressional support for research in the field. The NRC is the principal operating agency of the National Academies, chartered by Congress to advise the government on scientific and technical matters. The NRC recognizes only research and doctoral education, not undergraduate education. Furthermore, it examines only universities choosing to participate in its tracking studies.

The Committee has worked closely with the Council of Communication Associations, an umbrella organization of seven academic communication associations. CCA has coordinated a five-year effort to achieve such recognition. The roots of the effort go back to a series of AEJMC and ASJMC Task Force reports in the early 1990s and a sustained effort for better recognition of mass communication doctoral education and scientific research by successive AEJMC and ASJMC presidents. AEJMC and ASJMC were key players in the original formation of CCA.

#### Background

The United States Congress created the National Academy of Sciences in 1863 to advise the government in scientific and technical matters. As described on its Web page, "the National Research Council is part of the National Academies, which also comprise the National Academy of Sciences, National Academy of Engineering and Institute of Medicine. They are private, nonprofit institutions that provide science, technology and health policy advice under a congressional charter. The Research Council was organized by the National Academy of Sciences in 1916 to associate the broad community of science and technology with the Academy's purposes of further(ing) knowledge and advising the federal government....(T)he National Research Council has become the principal operating agency of both the National Academy of Sciences and the National Academy of Engineering in providing services to the government, the public and the scientific and engineering communities."

Interest in broader recognition of JMC research goes back at least to the early 1990s. At that time, several AEJMC and ASJMC task forces and other study groups issued reports suggesting that JMC research offered knowledge important for society and central to university education. These task forces suggested that ways needed to be found to leverage the position of JMC scholarship to gain better recognition of this centrality. Among those task forces were the Task Force on the Future of AEJMC (which also examined the relationship between JMC education and Liberal Arts education), chaired by Pamela Shoemaker; the AEJMC/ASJMC Joint Task Force on Alliances and the AEJMC/ASJMC Joint Committee on Alliances, chaired by Jack Hamilton, Doug Newsom, and Charles Self; and a "State of the Field" conference at the University of Texas, convened by Ellen Wartella.

These efforts and others helped lead in 1996 to the formation of the Council of Communication Associations, an umbrella organization of officers and executive directors of seven major communication-related academic associations in United States. It was formed to pursue interests in common to the various associations. Both AEJMC and ASJMC were charter members of CCA. From its beginning CCA sought to gain wider recognition for the quality of scholarship across all communication-related fields and particularly among the doctoral degree granting institutions. Judy VanSlyke Turk helped form CCA. Other AEJMC presidents during the time CCA was carrying out this work were Pamela Shoemaker, Alex Tan, Steve Lacy, Lillian Lodge Kopenhaver, Marilyn Kern-Foxworth, and Will Norton. Among the ASJMC presidents during this time were Doug Anderson, Bob Ruggles, Bill Click, Terry Hynes, Shirley Carter, Charles Self and Bill Slater.

Initially this effort was centered on building a database on "the field of communication." In 1998, the Council asked one of its members "to check with the National Research Council about criteria used by that organization to list leading institutions and/or fields who grant Ph.D. degrees." Over the next four years, this led to a series of meetings and presentations with representatives of the NRC, the U.S. Department of Education, the NSF and the NRC's Methodology Committee designed to explore recognition by the NRC.

#### Activities of the Committee

The Committee was formed at the 2002 AEJMC summer convention. Its chair, Charles Self, has served as a member of CCA representing ASJMC and AEJMC. Other members of the Committee have been active in research and doctoral education for many years.

• The Committee began its work by contacting the president of CCA (at that time, it was Linda Putnam of Texas A&M University) to receive an update on the effort of work with NRC. The committee learned that the NRC's Methodology Committee already had made plans to conduct a pilot study of doctoral education in the spring of 2003. It had proposed to expand the number of academic fields it recognized in its study from 41 to 57. "Communications" would be among 17 new fields whose research would be recognized by the NRC for the first time.

• The NRC's Methodology Committee had requested a fall briefing from CCA about the various fields of "communications." In September 2002, CCA President Linda Putnam organized that briefing. Members of the Committee on NRC Recognition assisted in involving AEJMC and ASJMC members in that briefing effort.

• The briefing was conducted by a team of members from various associations. That team included AEJMC member Ellen Wartella of The University of Texas. The team reviewed the diversity of the communication fields, the types of research conducted in those fields, the range of academic journals, the evidence of awards and quality indicators in the communication research fields, and a typology of subfields.

• During the late fall of 2003, the Committee notified all doctoral programs of the NRC's plans and requested feedback from doctoral programs about the NRC's proposals to study doctoral education in the communication fields.

• Also during the fall, members of the Committee contacted provosts on their campuses to discuss the efforts of the CCA and the approaches of the NRC to ensure that communication fields could be included appropriately.

• In Spring 2004, the NRC engaged in its methodological pilot study of nine campuses around the United States: Auburn, California-San Francisco, Florida State, Maryland, Michigan State, Rennsalear Polytechnic, Southern California, Wisconsin-Milwaukee, and Yale. The purpose of the pilot study was to test new measures of scholarly reputation for all academic disciplines being ranked (not just the seventeen newly added ones).

• In the early spring, the President of AEJMC wrote a column in the *AEJMC News* that gave voice to concerns about the NRC's plans and shared questions about the effort raised by the AEJMC Executive Committee.

• In the late spring, Charles Salmon and Charles Self wrote a column that detailed the NRC's plans and provided some context for developments surrounding the NRC's work.

• In April, the President of AEJMC, Theodore Glasser, the Chair of the Committee, Charles Self, and the Chair of the Task Force on the Status and Future of Doctoral Education, Charles Salmon, attended the meeting of the CCA in Washington, D.C., to discuss NRC issues. Charles Self was elected President of the CCA at that meeting.

• By 2003, the National Research Council had decided to include Journalism and Mass Communication doctoral programs in the next study of doctoral education. The agency began seeking funding for that next study.

• The NRC included communication in the pilot study of doctoral programs in the following spring. Its Methodology Committee recommended that communication be included for the first time in the next full NRC study. That study originally was scheduled to begin in the fall of 2004. Funding uncertainties delayed implementation of the study.

• The Methodology Committee also recommended that three subfields of "communications" be included in the study: Speech and Rhetorical Studies, Mass Communication and Media Studies, and Communication Studies. NRC said it would not use these subfields to evaluate doctoral programs. They would simply permit universities to indicate which subfields they offer and would permit individuals to indicate areas in which they had expertise.

• CCA formed a Task Force, headed by Linda Putnam of Texas A&M University, to monitor NRC progress and to advise NRC of matters related to communication. Members of AEJMC were included on that Task Force. Among the recommendations accepted by the NRC was to accept the term "communication" in place of the term "communications."

• In 2004 and 2005 committee members worked to evaluate journals listed in the Institute for Scientific Information Index in order to assure that the NRC would have appropriate indicators of doctoral program excellence available.

• Over the next two years, CCA task force members nominated 37 journals from our disciplines to be included in the ISI index. So far, nine have been rejected, one accepted, three did not have sufficient numbers to qualify, and 24 still were pending in the summer of 2006.

• The CCA task force members also compiled a comprehensive list of communication doctoral programs and sent letters to deans and central administrators recommending steps that would need to be taken in order to prepare for the NRC study.

•Members of AEJMC's Task Force on Doctoral Education offered information sessions on the NRC's plans at the summer conventions in Kansas City and San Antonio. Charles Self, president of CCA, and Linda Putnam, chair of CCA's Task Force on the NRC, joined others in discussing the latest developments at those conventions.

• Committee members also continued to advise CCA on the taxonomy of the subfields for the study. In the spring of 2006, we learned that the NRC had changed the subfield taxonomy after lobbying from other sectors. We recommended urgently additional changes. After several exchanges with NRC, a compromise taxonomy was created. It was not everything that we recommended, but represented the best compromise we could negotiate on short notice.

• In the Spring of 2006, the NRC finally was ready to begin its full study. It began by sending notices to Vice-Presidents and Deans of Graduate Schools to identify those programs that would be reviewed. It also worked to complete its survey instruments.

• The AEJMC and the CCA began information initiatives for members including letters to deans of communication programs and program sessions for directors of graduate studies.

#### All this does matter

NRC recognition offers several advantages to universities choosing to participate in its tracking programs. The first is assessment. Those universities are included in the NRC's study of the quality of doctoral education. Assessment includes tracking related to faculty successes in grants, awards, and publications. It includes assessment of student processes and outcomes, such as numbers and characteristics of graduate students across the field, and student recruiting patterns. It also includes a reputational survey.

In 1995, this survey resulted in a numerical ranking of doctoral programs according to their quality as measured by the NRC's tracking mechanisms. These rankings became one important indicator used by university administrators in deciding funding allocations among doctoral programs. They also became controversial. Members of the NRC's methodology committee are considering modifying or dropping those numerical rankings in its next study and replacing them by sorting programs into "a general range" or doing a comparative analysis using new, "less subjective measures" of quality. It is still not clear whether the NRC finally will use the ranking approach or the general range approach.

The NRC also plays an important role in advising the government agencies about allocating funding to support research in scientific fields. Fields not recognized by the NRC have significantly

less funding available from government sources, particularly those agencies concerned with scientific research. NRC recognition also opens new possibilities for scholars to develop research initiatives in communication fields for the NSF and to apply for Directorate positions with NSF.

The one indisputable fact is that it is important for AEJMC officers and faculty in AEJMCaffiliated doctoral programs to become knowledgeable about and involved in this unfolding initiative. Among other things, AEJMC officers, through the Task Force on the Future of Doctoral Education and its Committee on NRC Recognition, will need to advise NRC about AEJMC-affiliated publications and the importance of their inclusion in the Institute for Scientific Information Index, and, by extension, in NRC citation analyses of scholarly output. AEJMC faculty should work with their university administrators to help ensure that, if they choose to be, they are included in the reputational study.

### Update on the NRC Assessment of Research Doctoral Programs<sup>39</sup>

#### Lucinda D. Davenport

### NRC has financial support and is gathering data.

#### NRC Objectives

Communication is one of the 17 new fields to be included in the assessment. "The assessment has been designed to focus on providing and disseminating new quantitative and descriptive information about doctoral programs that will be of great help to students assessing programs, to administrators and faculty evaluating these programs, and to the programs themselves," according to Dr. Ralph Cicerone, NRC chair. Some of the information gathered will include:

- Scholarly productivity and impact of program faculty
- Effectiveness of doctoral education
- Research resources
- Demographic characteristics of students and faculty
- Resources available to doctoral students
- Characteristics of each doctoral program

#### Why We Should Care

Members of AEJMC should care very much about the NRC assessment for the following reasons:

- 1. Participating AAU universities and NSF, NIH, USDA and other federal agencies and private institutions fund the NRC assessment. These agencies want to know if they are investing their grant resources into the best research programs and universities. They link research grants to doctoral programs (and research assistantships). Also, strong contenders for grants and other resources will be those universities that participate in the assessment.
- 2. University administrators may consider the assessment when reviewing resource allotments to their own various programs. Results may help universities improve their doctoral programs through benchmarking.
- 3. The assessment will appear on a website and in documents accessible to the public. The status of a program likely will influence prospective faculty hires and potential student applications. One outcome will be an interpretive paper to graduate students on what they should look for in a successful doctoral program, such as completion rates, placement data, faculty quality, facilities and support.

<sup>&</sup>lt;sup>39</sup> Thanks to updates from Dr. Karen Klomparens, Dean of the Graduate School, Michigan State University.

#### NRC Data Collection Instruments

Online surveys to institutions, programs and faculty are the data collection devices. (In addition, student surveys are included for five fields as a preliminary experiment.) Only those programs with a faculty response rate greater than 60 to 70 percent will be included.

#### New Timeline for NRC Data Collection and Analysis

July/August 2006 – Distribute institutional surveys. August – Distribute program surveys. September/October – Distribute faculty surveys. November to February 2007 – Raise response rates. May to September – Prepare analytic essay. December – Release database and essay. September 2008 – Conference on uses of assessment data.

#### Latest Changes to the NRC Study

Two major changes to the NRC procedure were noted in a letter to deans and department chairs on July 14 from Linda Putman, Chair of the NRC-CCA Task Force.

- 1. *Ratings and Rankings from the study*: The NRC plans to rate and rank programs, although NRC is uncertain on the procedure. Different from the 1995 NRC reputational study, the two proposed methods are: 1) Develop a set of quality indicators (publications, placement of graduates, etc.) from a sample of deans and faculty and then rate and rank programs according to these indicators, 2) Conduct a follow-up survey of faculty on doctoral programs in the field and use this information in conjunction with publications, national awards, federal grants, etc., to run statistical tests to develop ratings and rankings.
- 2. *Changes in the sub-field taxonomy:* Sub-field taxonomies are the list of specialty areas that characterize a particular program. This will provide NRC with an inventory on which programs train students in what areas. NRC has said it will not rank sub-fields separately, but will conduct their ratings and rankings based on programs. The original sub-fields were communication studies, mass communication, and speech and rhetorical studies. A July meeting with the NRC-CCA Task Force resulted in a more comprehensive set of sub-topics:
  - broadcast/video studies
  - communication technology and new media
  - critical and cultural studies
  - gender, race, sexuality, and ethnicity in communication
  - health communication
  - international and intercultural communication
  - interpersonal/small group communication
  - journalism studies

- mass communication
- organizational communication
- public relations/advertising
- social influence and political communication
- speech and rhetorical studies
- communication, other

#### More Information on the NRC Study, Updates and Questionnaires

Comprehensive information about the NRC can be found on the National Academies website: http://www7.nationalacademies.org/resdoc/index.html

Updates on the NRC assessment procedures can be found on the National Academies website: http://www7.nationalacademies.org/resdoc/Whats\_new.html

An overview of the NRC assessment can be found on *Inside Higher Ed* website: Lederman, D. (2005). "Rating Doctoral Programs," *insidehighered.com*. http://insidehighered.com/news/2005/11/23/graduate

# 6. <u>The Role of AEJMC in Promoting JMC Doctoral Education<sup>40</sup></u>

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The scholarly quality of graduate programs in the field of Journalism and Mass Communication can be expected to attract increased attention as the National Research Council prepares to undertake its first-ever examination of Ph.D. programs in the field of Communication. While professionally oriented graduate instruction in journalism appears to be specifically excluded from consideration, it is clear that mass communication research at the doctoral level will pay a key role in the evaluations. It can be expected that a number of universities are going to be paying close attention to the NRC ratings process and it is the experience in many fields that NRC ratings are highly sought by central administrators. Many institutions divert substantial resources towards highly ranked programs in hopes of moving them higher. Others may re-examine their existing commitments to programs in light of their realistic chances of moving higher.

Against this backdrop, it may be important to ask what special role, if any, a professional association such as AEJMC can or should play in the area of graduate education. The purpose of this document is to create an agenda for discussion of possible roles for the association in enhancing graduate education. Recommendations from the Task Force will follow from the discussions at the 2003 summer meeting. First, it might be useful to review a few of the key initiatives that the association itself and its various divisions are doing for graduate education.

The Association does have an active 10-year-old interest group, the Graduate Education Interest Group, at present and this group has about 60 active members. The GEIG is an important student-directed voice within the association. The GEIG engages in a variety of convention programming and is active in a mid-winter conference and other activities, which are highly beneficial. There are about 600 student members of AEJMC generally.

The Communication Theory and Methodology Division, with annual contributions from the Commission on the Status of Minorities, sponsor the Lionel C. Barrow Jr. Minority Scholarship, which recognizes one promising graduate student annually with a cash award. The Barrow scholarship is meant to be a research award, to promote quality research by recognizing it in a public fashion and providing a tangible reward. Another example of a graduate student award is the Newspaper Division's MacDougal Award. Many divisions have special rates to attract graduate students as members with the goal of helping to socialize them to the association and the habit of scholarship. For example, CT&M has experimented with innovative paper competitions that involve students as shadow judges to learn about the paper competition process. CT&M also makes a cash award to each graduate student paper author whose paper is accepted by the division on the official conference program. This practice encourages convention attendance and paper submissions of high quality.

<sup>&</sup>lt;sup>40</sup> With thanks to Brandy L. Ethridge of the School of Public Policy & Management at Ohio State University for comments and assistance.

The Association itself sponsors a dissertation award, which is highly prestigious, and the association sponsors the publication of a directory of theses and dissertations, which helps disseminate the results of this kind of research. These are just some examples of many things being done throughout the association to encourage graduate student participation. In addition, many other divisions sponsor graduate student paper competitions and special awards for papers and research.

As helpful as these types of activities are, however, we are asking what role the Association itself and its various divisions might play in fostering research-based graduate education more generally. This topic will be the focus of a session at this year's conference. Ideas for things that the association could do to help improve the general climate for graduate education in mass communication are divided into two broad areas focused on information gathering and disseminating, and assistance in the recruiting of prospective graduate students.

#### **Information Dissemination**

<u>Scholarly peer-reviewed journals of the highest possible quality</u>. The key role of most professional associations is to publish the work of the field in general interest, peer-reviewed journals of the highest quality, as well as specialized journals. This is a fundamental role for which there is no easy substitute. The exact characteristics of prestigious journals vary somewhat by discipline, but tend to have low acceptance rates, and help define the field by providing a scholarly base for future research and teaching. Citation analyses show that the core journals are influential in defining the research agenda for the field. Association-based journals are generally among the highest quality in a given field and have considerable prestige. They are often relatively well-supported and receive wide distribution through membership benefits and library subscriptions. By providing field-defining journals of high quality, the Association can set high academic standards for the field and discourage poor quality that help define the fields they represent. It is vital that association journals are included in the major citation services. It is increasingly necessary that journals published in traditional paper formats also have an online presence, and that all articles ever published be available online.

<u>Information about the structure and organization of the field</u>. The Association might consider expanding its web presence to include a variety of information about the current structure and history of the field, and the kinds of career opportunities that are available in teaching and research. It's important to note that research jobs for mass communication graduates can be found in places other than universities – government, business and non-profits organizations.

For example, the National Communication Association web site contains a wide variety of information about the field of communication, including history and purposes, the importance of the field of communication, as well as hotlinks directly to websites of the individual programs. NCA has information about its Preparing Future Faculty program featured prominently on its web site. The NCA web contains a wealth of information about the study

communication that would be very helpful to students contemplating a career in the field, including a reputational study of schools and departments in the field.

<u>Recruiting Information</u>. Students interested in applying to graduate programs will be seeking specific information about programs. While it is the role of each program to provide this information, AEJMC might have a role to play in terms of providing a central point of entry where information could be located. Prospective Ph.D. students will want to know what kinds of Ph.D. programs are available in the field. What can one expect in terms of research and teaching experiences while in graduate school? How does graduate school prepare students for careers in teaching and research? Are there alternative uses of the Ph.D. in mass communication beyond the university? Who are prospective industrial employers and what job skills do they seek?

In terms of providing information about the field, the Association could conceivably provide standard information about programs. A site where universities could enter their own information about their programs and links to their own web pages and other sources of information might be an important resource.

#### **Recruiting of Graduate Students**

The match between students and university graduate programs is very important. All graduate programs are not interchangeable. In fact, substantial differences exist among the various doctoral programs in the field. Assisting both universities and students in their goals of matching aspirations and qualifications may be a worthwhile goal for which the association is uniquely positioned.

Universities face formidable problems in recruiting qualified graduate students in general, and in professional fields the problem is harder. As a professional field, there may be wide agreement that some research should be incorporated at the undergraduate level for all journalism and mass communication students. Yet, it is unlikely that many of our units would ever incorporate as much research in the curriculum as many non-professionally oriented academic fields do. In fact, such limits on research in the curriculum might be taken by some as one of the hallmarks of professional education. The Association might provide leadership in thinking about this issue, as well as what is a reasonable expectation for the types and amount of research available in the undergraduate curriculum, particularly for students who might be interested in graduate education. Comparative information about recruiting practices in other disciplines may be very helpful to decision-makers in journalism and mass communication.

Most graduate students in the field can be expected to come from our undergraduate programs, which tend to be excellent, but largely focused on professional training. Graduate programs are often the last thing on the minds of some of our most talented undergraduate students. Those who might be interested in becoming future graduate students need to be counseled along the way to take appropriate research electives in their home departments as well as in other departments on campus that would help them develop research and theoretical thinking skills. Hands-on research training might be an important consideration and universities

might want to experiment with a variety of efforts to expose more talented and interested undergraduates to research and theory course work.

Good undergraduate training in a particular university does not guarantee that institution a suitable stream of graduate students, however. Many students who develop a serious interest in graduate studies will discover that graduate instruction in their undergraduate department will expose them to many of the same professors and ideas that they have been exposed to previously. Many people may properly feel that undergraduates would benefit most from a new experience for their graduate program. If this perspective is widely shared, it suggests that universities need to find ways to identify and recruit promising undergraduates at both their own institution and that of other universities. It seems clear that universities could benefit from information sharing about prospective graduate students.

Master's programs in the field often are mixtures of professional education and traditional research skills and theories. Does this create problems for the field in terms of doctoral instruction as students move from master's to doctoral programs? If this were found to be an issue, how might the problem best be addressed?

Insuring diversity among future faculty is a high priority, and the steps in building future faculty begin with our undergraduate programs. High-ability students need to be encouraged into graduate schools and into university positions. Successful recruiting depends on many things, of course, but it would be an important service to the field if an entity such as the Commission on the Status of Minorities took it upon itself to help organize an annual project of developing lists of qualified undergraduate students that schools could target for information and graduate recruiting purposes.

A larger problem, however, is helping students develop the interest in pursuing graduate education. Part of the challenge is providing information about programs and careers, as well as having faculty support and encourage interest in graduate degrees and proposing graduate study as an option for our more promising students.

Additional possibilities noted by the Task Force as a whole included the following:

- Encouraging divisions to focus some of their teaching sessions on issues in doctoral education;
- Creating a web-based clearinghouse of information for prospective doctoral students, one that would include information on program descriptions and emphases; a search engine to help identify programs by location or specialty; and information on job opportunities for persons with doctorates in communication;
- Developing ways of enhancing recruitment for doctoral education in communication, especially among students of color.
- Enhancing and promoting undergraduate research opportunities in general and showcasing undergraduate research at our national and regional meetings whenever possible.

# 7. Annotated Bibliography for Doctoral Education Success

Lucinda D. Davenport

Aguinis, Herman, Mitchell Nesler, Brian Quigley, Suk-Jae-Lee, and James Tedeschi. (1996) "Power Bases of Faculty Supervisors and Educational Outcomes for Graduate Students." *Journal of Higher Education* 67 (3): 267-297.

Authors studied the dyadic power relationship between the graduate student and supervising faculty. Graduate students regard their relationship with faculty as the benchmark of the quality of their graduate education, affecting their learning and motivation. The type of power relationship is a critical determinant of graduate student success. Authors identify and describe five situational power relationships as predictors of student success.

Anderson, Melissa, Karen Seashore Louis, and Jason Earle. (1994) "Disciplinary and Departmental Effects on Observations of Faculty and Graduate Student Misconduct." *Journal of Higher Education* 65(3): 331-350.

Program and department environments socialize students to understand moral and ethical behavior in research, employment and personal misconduct, which are the professional values that students assimilate into the profession and in greater society. This study of 2,000 doctoral students showed that departmental climate is the strongest predictor of overall misconduct; students learned through observation how departments dealt with misconduct. The study also found that the average graduate student was exposed to two to five incidences of misconduct, but was unlikely to report these occurrences.

Council of Graduate Schools' website: http://www.cgsnet.org/

CGS is an organization of institutions of higher education engaged in graduate education, research scholarship, and the preparation of students for advanced degrees. CGS is the only national association dedicated to the interests of graduate education and whose mission is to improve and advance graduate education. The website includes publications and policy statements for administrators and resources for students.

Denecke, Daniel, and Jennifer Slimowitz. (2004) *Ph.D. Completion and Attrition: Policy, Numbers, Leadership, and Next Steps.* Washington, D.C.: Council of Graduate Schools.

This study focused on the literature across disciplines for attrition and completion (33% to 76% completion rates). Authors addressed possible reasons for attrition and posit how to develop a normative consensus for completion through the selection process, mentoring, financial support, program environment, research mode, curriculum process and procedures.

Gaffney, Nancy (ed). (1994) Selected Legal Issues Relating to Due Process and Liability in Higher Education. Washington, D.C.: Council of Graduate Schools.

This booklet would help administrators and faculty understand the legal implications involved in the resolution of conflicts affecting students, faculty, academic programs and research. Of particular interest are due process and liability concerns related to academic performance (cheating, plagiarism), student misconduct, termination or discipline of employees, research and revocation of degrees, sexual harassment and privacy of student records. Also included is a checklist to minimize academic legal problems.

Golde, Chris, and Timothy Dore. (2001) "At Cross Purposes: What the Experiences of Doctoral Students Reveal about Doctoral Education." Philadelphia, PA: The Pew Charitable Trusts. Available online: <u>www.phd-survey.org</u>

This research focuses on the opinions of doctoral students about their education, whereas most reports are from the views of administrators or those already in the profession. More than 4,100 students responded to the survey, which found out, among other things, that: 1) students do not receive the training they want nor does it prepare them for the jobs they take; 2) many students do not understand what doctoral study entails, how the process works nor how to steer their way through it. The authors offer recommendations for a variety of changes.

The Graduate School. (2005) *Graduate Handbook Template*. Michigan State University http://grad.msu.edu/staff/ght.htm

This template of a graduate program handbook denotes the processes and procedures students should expect during the course of their program. All entering students are given a handbook to serve as a guide throughout their program, helping them to unambiguously understand the department's, the program's and their own responsibilities.

Hartnett, Rodney T. and Joseph Katz. (1977) "The Education of Graduate Students." *Journal of Higher Education* 48(6): 646-664.

After examining graduate student's experiences and graduate school environments, the authors surmised that graduate education is not as it should be. It is counter productive to creative ideas, individualism and self-esteem. Programs do not guide students to becoming a good teacher and helping solve society's problems. Recommendations to encourage student intellectual and personal development are in the form of informed choice, competition, length of study, integration of knowledge, the role of faculty, and training for research vs. training for teaching.

Inside Higher Ed website, available online at http://insidehighered.com/

This is an online source for news, opinion and career advice and services for all of higher education. It contains breaking news and feature stories, daily commentary, areas for comment on every article, and practical career columns.

Kahlil, Edna (ed). (1990) *The Doctor of Philosophy Degree: A Policy Statement*. Washington, D.C.: Council of Graduate Schools.

The task force had several objectives: Part I identified procedures that should lead to successful Ph.D. programs. Part II summarized factors to be to be considered in establishing a new Ph.D. program. Part III discussed requirements that programs commonly set for the Ph.D. degree. Prospective students can find what to expect from a quality program and academic administrators can consider what to expect when setting up or reviewing a program. Quality of excellent faculty is No. 1 in an excellent doctoral program and departments must be supportive of students and build a cohort with colloquia, seminars, etc. The task force also presented several concerns about graduate education. In undergraduate education, students complete a university foundation, and pursue a specialization or major. In graduate education, students are narrowly specialized. Doctoral graduates are not integrated well with society and their work is not in step with how society functions, which is across disciplines.

Kahlil, Edna (ed). (1991) *The Role and Nature of the Doctoral Dissertation*. Washington, D.C.: Council of Graduate Schools.

This report can be viewed as a guide of "best practices" for dissertation advisors, summarizing information from 50 universities. The report discussed several components surrounding the dissertation: role of the research, polices and practices, importance of the advisor, time to degree, the changing research environment, obstacles to completion and financial support. Several themes emerged, including the nature of the relationship between advisor-advisee, and the way research is done in different disciplines affects the nature of the dissertation.

Kerlin, Scott. (1995) "Pursuit of the Ph.D.: 'Survival of the Fittest,' Or is it Time For a New Approach?" *Education Policy Analysis Archives* 3(16). Also found online at <u>http://olam.ed.asu.edu/epaa/v3n16.html</u>

This compilation of research literature and statistics presented a detailed sociological portrait on the status of students who pursue the Ph.D, and trends and recommendations. In particular, the author traced a decline in diversity. The study examined students' fields and citizenship, age, socioeconomic levels, parent's education, degree attrition and time to completion, women and minorities. An omission in the body of literature is what happens to students who drop out and why. An extensive bibliography is included.

King, Margaret. (2003) *On the Right Track: A Manual for Research Mentors*. Washington, D.C.: Council of Graduate Schools.

Mentoring makes a difference to the graduate student's experience and success. This short text examined mentoring at each stage of graduate study, from recruiting and admissions to career advising, and discussed the issues and problems involved in the ethics of graduate research supervision. Mentoring is broadly defined at times to mean the graduate program policies and procedures and graduate faculty.

Michigan State University Task Force on Research Mentoring of Graduate Students. (2004) "Research Mentoring." *Research Integrity* 7(2). East Lansing, Mich. Also found online at http://grad.msu.edu/staff/mentoring.htm

This set of recommendations to the University met three charges: 1) examine current roles, responsibilities and practices at all levels for the quality and ethical conduct of research, 2) identify "best practices" and set expectations, 3) recommend tasks to assist departments, programs and individuals in this process. The Task Force recommended items for inclusion in graduate handbooks, guidelines for graduate student advising and mentoring relationships, and guidelines for integrity in research and creative activities.

Nettles, Michael T. and Catherine M. Millett. (2006) *Three Magic Letters: Getting to Ph.D.* Baltimore, MD: John Hopkins University Press.

This book offers a portrait of the graduate school experience and identifies key issues affecting the success and failure of doctoral students. The researchers surveyed more than nine thousand students from the top twenty-one doctorate-granting institutions in the United States. Their findings shed light on multiple factors critical to the progression of the doctoral degree, particularly adequate institutional funding and engaged and accessible faculty mentors.

NORC (National Opinion Research Center), "The Survey of Earned Doctorates (SED)," Available online: <u>http://www.norc.uchicago.edu/issues/docdata.htm</u>.

NORC gathers information annually from 42,000 new U.S. research doctorate graduates about their educational histories, funding sources, and post-doctoral plans. These are added to a database of surveys begun in 1920 about doctoral education. Recent annual surveys are online.

Nyquist, Jody and Bettina Wodford. (2000). "Re-envisioning the Ph.D: Seven Propositions from the 2000 National Conference." Center for Instructional Development and Research, University of Washington. Available online: http://www.grad.washington.edu/envision/project\_resources/metathemes.html

Meta-themes emerged from the conference, "Re-envisioning the Ph.D. to Meet the Needs of the 21<sup>st</sup> Century." Participants from nine sectors, ranging from research- and teaching-intensive universities to foundations to K-12 education, identified a set of seven propositions that need to occur for doctoral education to be successful in the years ahead. Some of the themes included better preparation for teaching, transparent

understanding to students on the expectations of doctoral education, faculty incentives to nurture/support students and diversification of the American intellect.

Nyquist, Jody and Donald Wulff. (2001) "Recommendations from National Studies on Doctoral Education." Center for Instructional Development and Research, University of Washington. Available online: <u>http://www.grad.washington.edu/envision/project\_resources/national-recommend.html</u>

Recent national studies on doctoral education seem to coalesce around three themes: 1) Current doctoral education does not meet the demands of the changing academy and society. 2) A lack of appropriate supervision exists for those who seeking careers stemming from a doctorate. 3) There is growing concern about the high level of attrition among doctoral students. Eight recommendations and implementations are identified to address these issues. Also included is a list of the examined national projects and studies, some are linked online to their complete text.

Nyquist, Jody and Bettina Wodford. (2000). "Re-envisioning the Ph.D: What Concerns Do We Have?" Center for Instructional Development and Research, University of Washington. http://depts.washington.edu/envision

Shared concerns about doctoral education came from interviews with 375 individuals from nine sectors of doctoral education stakeholders inside and outside the academy. Many graduates with doctorates do not have academic positions; this is a situation that has caused a rethinking of the Ph.D. in terms of eligibility, purpose and training. Widely conflicting views about doctoral education is remarkable. Although the Ph.D. adequately prepares students to conduct quality research, many disagree this is sufficient training. Doctoral education is viewed as limiting for other responsibilities in society and in aspects of their careers.

"Re-envisioning the Ph.D: Selected Bibliography on Doctoral Education." (2003) Center for Instructional Development and Research, University of Washington. Available online: <u>http://www.grad.washington.edu/envision/project\_resources/biblio\_alpha.html</u>

A gold mine: more than 700 citations of recent studies and projects on doctoral education; many are linked online to their complete text.

*Research Student and Supervisor: An Approach to Good Supervisory Practice.* (1990) Washington, D.C.: Council of Graduate Schools.

This report can be regarded as a handbook for supervising a student's dissertation to successful completion. It is a good resource for departments to give to new faculty. The report outlines challenges and offers a checklist of good supervisory practices. Also included are questions directed to students in the dissertation stage.

"Status Report: Ph.D. Education in Mass Communication." (2005) Columbia, SC: Association for Education in Journalism and Mass Communication\_ (AEJMC). Available online: <u>http://www.aejmc.org/pubs/phd/finalreport.pdf</u>

The task force describes and summarizes the doctoral programs in mass communication at 35 universities. Topics include the schools and their approaches to doctoral education, faculty and student demographics, admissions requirements, program procedures and expectations. Trends in programs, student interests and job markets are also portrayed.

The Woodrow Wilson National Fellowship Foundation. (2005) *Diversity & The PH.D: A Review of Efforts to Broaden Race & Ethnicity in U.S. Doctoral Education*. P.O. Box 5281 Princeton, NJ 08540-5281.

Doctoral programs have made less progress in diversification than government, industry and other levels of education--and the numbers continue to decline. Recent court challenges have had a chilling affect on institutional supportive resources for students of diverse ethnicity. This study pinpoints a decided shift away from significant programs offering support to minority students and notes that as such program are labeled euphemistically, fewer minority students are aware of such opportunities. Thirteen university programs and directors were examined and authors offer recommendations to all institutions offering doctoral programs.

Zhao, Chun-Mei, Chris Gold, and Alexander McCormick. (2005) "More than a Signature: How Advisor Choice and Advisor Behavior Affect Doctoral Student Satisfaction." Paper presented to the American Educational Research Association (AERA), Montreal, Canada. Available online: <u>http://www.phd-survey.org/aera05.pdf</u>

Authors explore the link between doctoral students' advisor selection strategies and satisfaction with advising behaviors from a survey of students from 11 disciplines in 27 universities. Some felt their relationship was based on exploitation (on research studies) and females responded with lower satisfaction that males. Nonetheless, the general literature on good advising behaviors seems to point to what students want and need to achieve success in their programs.

# 8. <u>Recommendations for Consideration by the</u> <u>AEJMC Executive Committee</u>

Task Force reports are useful only to the extent that they become living blueprints for change rather than static snapshots of the past and present. It is our sincere hope that the work of this Task Force will lead to an enhanced presence for doctoral education in AEJMC.

Recommendations listed in this section were distilled from the preceding chapters of this Report, and refer to the expanded role that AEJMC might play in enhancing doctoral education in the field of Journalism and Mass Communication.

- 1. Become a better and more systematic clearinghouse of information about doctoral education in general, and individual doctoral programs in particular, in an effort to help inform and recruit prospective students. Special efforts should be made to recruit students with strong research skills from allied disciplines.
- 2. Embark on an aggressive recruitment initiative to increase diversity among graduate students and faculty in our discipline.
- 3. Monitor developments during the NRC rankings process and set up a systematic, centralized approach to helping member schools and departments keep abreast of changes in procedures, definitions, and outcome measures.
- 4. Become a stronger voice in disseminating, explaining and promoting the significance of JMC research to a variety of constituencies, including policy makers, state legislators, media professionals, prospective students, and allied disciplines. The efforts and successes of the American Psychological Association, the American Medical Association and the National Communication Association may be informative here.
- 5. Encourage divisions to sponsor programming that creates and nurtures interdisciplinary opportunities well beyond those normally afforded within the confines of AEJMC.
- 6. Develop metrics for use in assessing doctoral program quality and performance, both in the aggregate as well as for use by specific programs.
- 7. Explore ways of cultivating the notion of "civic engagement" in JMC doctoral programs, with the goal of enhancing the social, political and economic relevance (and external perception of such) of JMC research.
- 8. Explore and cultivate new approaches to doctoral education, based upon new paradigms of the academic experience and new technologies for learning.
- 9. Encourage the integration of research into the undergraduate curriculum, with the goal of reducing the gap between undergraduate professional education and doctoral research training in JMC programs. The Boyer Commission Report on "Educating Undergraduates in the Research University" may be particularly germane to this topic.
- 10. Expand AEJMC's web presence and capabilities as a means of implementing several—if not most—of the above recommendations.

- 11. Implement procedures to ensure that research published in AEJMC journals is of the highest possible quality and available to the widest possible audiences.
- 12. In general, elevate the profile of doctoral education within the organization through division sessions, workshops, newsletter features, website content, periodic surveys of programs and the formation of committees to continue the efforts of this Task Force.